



January 13th, 2026

**Camden County Senate Bill 40 Board
(dba) Camden County Developmental
Disability Resources**

Open Session Board Meeting

Agenda

Camden County Senate Bill 40 Board
DBA Camden County Developmental Disability Resources (CCDDR)
100 Third Street
Camdenton, MO 65020

Tentative Agenda for Open Session Board Meeting on January 13th, 2026, at 6:00 PM

This Board Meeting will be held at:

255 Keystone Industrial Park Drive
Camdenton, MO 65020

Participants can also Join via WebEx/Phone:

[https://camdencountydevelopmentaldisabilityresources.my.webex.com/camden...
isabilityresources.my/j.php?MTID=mcb90382c990159566a5447e1d6caf0e2](https://camdencountydevelopmentaldisabilityresources.my.webex.com/camden...)

To Join by Phone: 1-415-655-0001
Meeting Number (Access Code): 2550 717 8805
Meeting Password: 78637322

Call to Order/Roll Call

Approval of Agenda

Approval of Open Session Board Meeting Minutes for December 9th, 2025

Acknowledgement of Distributed Materials to Board Members

- November 2025 I Wonder Y Preschool (IWYP) Monthly Reports
- November 2025 Children's Learning Center (CLC) Monthly Reports
- November 2025 Lake Area Industries (LAI) Monthly Reports
- 3rd Quarter CY 2025 Performance Summary
- November 2025 Support Coordination Report
- November 2025 Agency Economic Report
- November 2025 Credit Card Statement
- Resolutions 2026-1, 2026-2, 2026-3, 2026-4, 2026-5, 2026-6, 2026-7, 2026-8, & 2026-9

Speakers/Special Guests/Announcements

- Special Message from Former Board Member

Monthly Reports

- OSL
- IWYP
- CLC
- LAI

Committee Meetings (Updates)

NONE

Old Business for Discussion

NONE

New Business for Discussion

- 2025 Executive Director Evaluation Process
- LAI Request to Extend 2025 POS Agreement to Expire 3/31/2026

CCDDR Reports

- 3rd Quarter CY 2025 Performance Summary
- November 2025 Support Coordination Report
- November 2025 Agency Economic Report

November 2025 Credit Card Statements

Discussion & Conclusion of Resolutions

1. Resolution 2026-1: Calendar Year 2026 Board Officer Election & Appointments
2. Resolution 2026-2: Calendar Year 2026 Human Resource Committee Nominations & Appointments
3. Resolution 2026-3: Calendar Year 2026 Budget Appropriations Committee Nominations & Appointments
4. Resolution 2026-4: Calendar Year 2026 Agency Governance Committee Nominations & Appointments
5. Resolution 2026-5: Temporary Committee Continuation - Joint CCDDR/LAI Committee
6. Resolution 2026-6: Temporary Committee Continuation - Joint CCDDR/CLC Committee
7. Resolution 2026-7: Temporary Committee Creation – 2026 to 2028 Strategic Planning Committee
8. Resolution 2026-8: Change in Mileage Rate
9. Resolution 2026-9: Authorization to Move Funds to a Money Market Account

Open Discussions

Public Comment

Pursuant to **ARTICLE IV**, “Meetings”, Section 5. Public Comment:

“The Board values input from the public. There shall be opportunity for comment by the public during the portion of the Board agenda designated for “Public Comment”. Public comment shall be limited to no more than 3 minutes per person to allow all who wish to participate to speak. It is the policy of the Board that the Board shall not respond to public comment at the Board meeting.”

“Only comments related to agency-related matters will be received, however such comments need not be related to specific items of the Board’s agenda for the meeting. The Board shall not receive comments related to specific client matters and/or personnel grievances, which are addressed separately per Board policies and procedures.”

Adjournment of Open Session

Closed Session Pursuant to Section 610.021 RSMo, subsections (1) & (3)

The news media may obtain copies of this notice, and a direct link to the WebEx meeting can be submitted to anyone requesting access by contacting:
Ed Thomas, CCDDR Executive Director
100 Third Street (Physical Address), P.O. Box 722 (Mailing Address), Camdenton, MO 65065
Office: 573-317-9233 Fax: 573-317-9332 Email: director@ccddr.org

December 9th, 2025

Open Session Minutes

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES

Open Session Minutes of December 9th, 2025

Members Present Paul DiBello, Mary Hayslett, Laura Martin, Elizabeth Perkins, Angela Richardson, Angela St. Joan, Brian Willey, Ro Witt

Members Absent Kym Jones

Others Present Ed Thomas, Executive Director

Guests Present Natalie Couch, Linda Platter, Jim Rogers (LAI)
Adrienne Anderson, Megan Thurman (CLC)
Jeanna Booth, Elizabeth Chambers, Lori Cornwell (CCDDR)
Presiding Commissioner Ike Skelton

Approval of Agenda

Motion by Elizabeth Perkins, second Ro Witt to approve the agenda as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Elizabeth Perkins,
Angela Richardson, Angela St. Joan, Brian Willey, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

Approval of Open Session Board Meeting Minutes for November 11th, 2025

Motion by Elizabeth Perkins, second Ro Witt to amend the November 11th, 2025 minutes to correct the dates within the motion for *Approval of Open Session Board Meeting Minutes for October 14th, 2025* to reflect October 14th, 2025 instead of September 9th and October 9th and to amend Mary Hayslett's vote for Resolution 2025-34 to be an *abstain* instead of an *aye* vote due to her previous connection to LAI.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Elizabeth Perkins,
Angela Richardson, Angela St. Joan, Ro Witt

NO: None

ABSTAIN: Brian Willey because he was not present at the November 11th, 2025, Board Meeting.

Motion carries.

Mary Haylett also wanted to clarify that when she used the term "bonus" at the November meeting what she was really asking was if agencies could be paid a 3% rate increase like what had been approved for CCDDR employees.

Acknowledgement of Distributed Reports & Documents to Board Members

- October 2025 Our Saviors Lighthouse Child & Family Development Center (OSL) Monthly Reports
- October 2025 I Wonder Y Preschool (IWYP) Monthly Reports
- October 2025 Children's Learning Center (CLC) Monthly Reports
- October 2025 Lake Area Industries (LAI) Monthly Reports
- October 2025 Support Coordination Report
- October 2025 Agency Economic Report
- October 2025 Credit Card Statement
- Resolution 2025-41

Speakers/Special Guests/Announcements

Ike Skelton

Presiding Commissioner Ike Skelton reminded the Board that there are 3 people up for reappointment or replacement at the end of December. He said there have been a good amount of applicants so what he would like to do is have all of the applicants attend a public meeting that would be like an interview process. He said that appointments or reappointments would occur then.

Angela Richardson asked if that meeting could be held in the evening for those who cannot leave work during the day. He responded that yes, evenings are fine except for Wednesdays. He would like to have the meeting and make appointments before the end of the year if possible. He said to send him an email with a date and they would get it scheduled.

Angela Richardson said that she understood that he wanted to have a meeting with LAI and CCDDR. She asked if that was still true. He responded that yes, it would probably be discussed at that public meeting. Angela asked if other funded agencies like CLC and OSL should come so their voices are heard. He said that yes, they can absolutely come to the meeting and would be given time to speak. He said the meeting will primarily be an interview for the applicants. If the other issues are discussed it would only be if the right people are there. That conversation could happen another night. The meeting will primarily be for the appointment or reappointment of the Board members.

Motion by Ro Witt, second Angela St. Joan to add Ike Skelton to the guest portion of the meeting agenda.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Elizabeth Perkins,
Angela Richardson, Angela St. Joan, Brian Willey, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

Monthly Reports

Our Saviors Lighthouse (OSL)

OSL is still providing group supports to 2 clients.

I Wonder Y Preschool (IWYP)

IWYP is still providing 1-on-1 supports to 3 clients. One of those only uses services when school is not in session.

Angela Richardson asked if OSL could provide a nice summary like the other agencies provide. She really likes hearing the narrative part of the reports. Ed responded that he has asked for more information and that he is going to try to set up a template or something OSL can use to just fill in the blanks each month so a narrative can be provided. He knows OSL has a hard time getting the financial reports from the treasurer. Ed said he could provide the template to all the funded agencies if they want to use it.

Children's Learning Center (CLC)

The Step Ahead Program currently serves 39 children with 32 having special needs or developmental delays. Current attendance includes 5 full-time 1-on-1 children, 1 1-on-1 child after school and 21 day-hab children with varying schedules. CLC's financial audit was finalized and she brought a bound copy of the audit. The health department will be coming on December 11th for a special activity focused on germs. Santa is coming to visit on Friday, December 19th and there is a great volunteer who has done this for CLC for the last 3 years. CLC continues to seek First Steps providers. Pizza 4 a Purpose will be on March 13th at 6 pm at Red Head.

Mary Hayslett noticed that CLC's year-to-date net income is at negative \$15,000. She said that having some funds in an interest-bearing account would probably cover half of that deficit with interest. Adrienne said that her Board is working on that now and will hopefully have some funds switched over by the end of the year.

Lake Area Industries (LAI)

LAI had a total of 56 certified employees in November. Of those, 52 were CCDDR clients and 4 were DESE only. November was very busy but there were only 18 business days in the month due to holidays and the snow day. Packaging has been extremely busy and holiday kits are almost done. They should be finished after one more production day. Creamer will be the next big push because another order is coming and there are already 2 orders in-house. Another order of targets will also be coming in.

Offsite crews are doing well. There was a snow day where crews were not sent out but the customers were very understanding. The crews are equipped to stay warm and are doing a good job. Camden on the Lake has wrapped up for the season and a crew is still doing a little bit of work for the trap shooting association to help keep it cleaned.

With the employment services, LAI has applied for licensure and certification and should hear back within about a month with a checklist for that inspection. The next step after that is to get their contract. They are very close to the finish line.

Not much recycling has been done because packaging has been so busy. Once packaging slows down, they can resume shredding and be able to keep busy for the winter. have not been able to do a ton of recycling because our packaging has been so busy. Um, but once we get through that push, we'll get back on shredding.

LAI lost an employee of 25 years last week. She had a wonderful service, but it has been tough. There have been lots of hugs and celebrating her life. There will be some donations received in her memory so they will be figuring out how to best honor her.

LAI received a donation of \$2,000 from the Laurie-Sunrise Beach Rotary Club. They used to do Pumkin Chunkin Palooza and the talent show. The Club decided to donate their hours to the Shootout and Cannonball Run. That was money from their efforts at those two events that they decided to turn around and donate to LAI. LAI also sold butter braids, cookie dough, and pizza for their holiday fundraiser this year and raised \$1,900. There was a wonderful Thanksgiving celebration and lunch the Wednesday before Thanksgiving. Leftovers were sent home with employees in need. There will be a big Christmas party on the 19th and Santa will be visiting.

Committee Meetings (Updates)

None

Old Business for Discussion

None

New Business for Discussion

2026 Officers and Committee Members

Appointments or reappointments will hopefully happen by the end of the year. Ed asked that anyone who is not up for reappointment go on ahead and send their interest in serving as an officer or on a committee to Ed via email or state it now at the meeting. Officer elections and committees will be voted upon at the January Board meeting if the appointments or reappointments have occurred before that meeting. Those with terms expiring on December 31st, 2025, are Angela Richardson, Ro Witt, and Angela St. Joan. Angela Richardson requested that Ed send out a list of all the officer positions and committees so that everyone can see what their options are.

Mary Hayslett said she is new so she would be hesitant to run for an officer position, but she does have expertise that would be helpful in the Treasurer role. She is interested in staying on the Budget Appropriations Committee.

Ed asked for all interests to be sent to him no later than Wednesday, January 7th.

Financial Investment Recommendations

Ed recommended that certain restricted fund balances be moved to a Heritage Bank Money Market Account in January or as soon as possible after officer appointments. It makes no sense to have officers sign paperwork and then turn around and redo it if officers change at the January meeting. It is also not yet known how much carryover funds will be available until after the first of the year. The interest rate for the balance range would likely be 3.6%. A banking RFP will be issued no later than April so that banking services can be reprocured. The RFP will include more diverse investment options.

Mary Hayslett asked for a ballpark estimate of what he thinks could be moved over. Ed responded that without looking at the financials, he would estimate a maximum of 25% of anticipated revenue for the next year which would probably be around \$500,000. One interest rate is for up to \$149,000 and the next tier is the 3.6%. Ed said he would include a resolution to open the account at the January meeting.

TCM Contract Update

DMH finally sent out the TCM contract with the revised verbiage. The TCM Contract Committee at MACDDS, which Ed serves on, has already reviewed it and sent it back to DMH with comments and requests. The contract was supposed to begin on January 1st but instead, the current contract has been extended through the end of February. Some of the concerns were that there were restrictions on what TCM revenue could be used for. It specifically said that TCM revenue could not be used to supplant other funds. TCM revenue is earned revenue and some use leftover TCM revenue to offset Partnership for Hope expenses. The Partnership for Hope is the agreement with the State where counties split the difference in the State's portion of Medicaid waiver costs. This verbiage does not affect CCDDR because it does not use TCM funds to pay for Partnership for Hope expenses. Once the revenue is earned, it does not make a lot of sense to restrict where it can be spent. The other concern was about fingerprinting being

required before employment. That is nothing new for CCDDR since CCDDR has been fingerprinting prior to employment for a long time. Some agencies do not fingerprint. In June, the Board did approve Ed to sign the agreement if there were no glaring issues. He will send out a copy of the contract to everyone as soon as he has the final version.

CCDDR Reports

October 2025 Support Coordination Report

There were 0 pending intakes at the end of October. There were 8 intakes approved in October. There was 1 transfer in, 1 transfer out, and 3 discharges throughout the month. Medicaid eligibility was at 82.12% and Medicaid claims paid was at 98.97%. Rebilling was submitted today so more will be known about that tomorrow.

October 2025 Agency Economic Report

As of October, YTD SB 40 Tax Program and Services Program income was higher than projected and expenses were lower than projected in both programs. So far there are no overages on any line item.

Motion by Angela St. Joan, second Paul DiBello to approve all reports as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Elizabeth Perkins,
Angela Richardson, Angela St. Joan, Brian Willey, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

October 2025 Credit Card Statements

No questions and a vote not necessary.

Discussion & Conclusion of Resolutions

Resolution 2025-41: RFP 2025-1: Award for Cell Phone Services

Two companies submitted proposals. Verizon sent 2 options and AT&T sent 1 option. Ed sent out a breakdown comparing the bids. There is still the option not to award the contract, but Ed would recommend going with AT&T if the Board does choose to make an award. Ed estimates a savings of \$1,574.88 over one year by going with AT&T if the taxes are calculated correctly. Mary Hayslett pointed out that the savings does not account for the administrative task of helping people with the phones, replacing lost phones, and whatever other administrative efforts must go into it. She had to administer a company phone plan in the past and it could be a hassle. Ed noted that there is accidental coverage on the devices. He agreed that it will involve some administrative oversight.

Motion by Ro Witt, second Elizabeth Perkins to authorize the Executive Director to execute a contract with AT&T.

AYE: Paul DiBello, Laura Martin, Elizabeth Perkins, Angela Richardson, Angela St. Joan, Brian Willey, Ro Witt

NO: Mary Hayslett

ABSTAIN: None

Motion carries.

Open Discussion

The Commissioners are willing to have an evening meeting to have interviews and do Board appointments and have any other discussions that come up at that point. Tuesday evenings work for most of the Board. Ed will not be able to attend any meetings after the 18th because of his wife's surgery. Most of the Board is available on December 16th. Ed will reach out to Ike to see if December 16th at 5 pm works for the Commissioners. December 16th at 6 pm would be the second-best time. The backup date would be January 12th at 5 pm or 6 pm.

Public Comment

None

Adjournment of Open Session

Motion by Laura Martin, second Ro Witt to adjourn the Open Session Board meeting and go into Closed Session. A roll call vote was taken.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Elizabeth Perkins, Angela Richardson, Angela St. Joan, Brian Willey, Ro Witt

NO: None

ABSTAIN: None

Motion carries.

The Open Session Board meeting was adjourned.

IWYP November 2025 Reports

Narrative:

I Wonder Y Preschool and WAVE Childcare are not for profit, 501(c)3 Missouri Methodist supported children's programs dedicated to providing exceptional care to children 3 to 12 years of age. Highly qualified staff provide gentle and loving support to children with the primary goal of aiding each child to reach their fullest potential. Independently created curriculum incorporates a skill set geared toward individual goals and is focused on reaching physical, mental, and spiritual growth in a safe environment. I Wonder Y Preschool and WAVE Childcare are housed by Camdenton United Methodist Church and gladly accepts subsidized payments to help support family needs. All child care programs strive to create an environment that is inclusive to the needs of each child while fostering a love of learning and friendships. Inquiries into the various outreach programs supported by Camdenton United Methodist can be made by calling 573-346-5350 or visiting our website at CamUMC.org.

CamUMC currently offers support through several children and youth programs. The current attendance numbers are:

22 I Wonder Y Preschoolers

20 WAVE After-School Care (Elementary Age)

22 CamUMC J-Force (Youth- Elementary Age)

09 CamUMCYF (Youth- Junior High and High School Age)

Currently, three participants qualify for CCDDR assistance for one-on-one care. We offer an avg. of 8.5 hours of care for these children each day (Monday-Friday, one participant attends only when Camdenton Schools are not in session).

All programs will close January 19th in honor of Martin Luther King Jr. Day. We will resume programs on January 20th.

J Force and Youth meetings are held every week during the school session months and include special outings.

Preschool is offered Monday - Friday 7:00 am - 5:30 pm

All Day School-Age care is offered Monday - Friday 7:30 am - 5:30 pm, and After-School care is offered Monday - Friday 3:30 pm - 5:30 pm.

All programs follow Camdenton R-III inclement weather closings.

CamUMC I Wonder Y Preschool
Cash Flow Statement Nov 2025

Inflow:	YTD Jan.-Nov 2025	
Tuitions:	\$ 9919.51	\$ 112921.37
Donations:	\$ 800.00	\$ 5198.00
DESE:	\$ *1513.05	\$ *10752.57
CCDDR:	\$ 2270.74	\$ 22846.38
DESE Remittance:	\$ 0.00	\$ 5456.10
 Total Income:	\$ 14503.30	\$ 157174.42
 Outflow:		
Staff Expenses:	\$ 8018.00	\$ 112476.31
Food:	\$ 629.86	\$ 9617.07
Supplies:	\$ 104.47	\$ 2241.11
Misc Expenses: (printer, shared utilities)	\$ 350.00	\$ 3400.00
Training	\$ 500.00	\$ 500.00
 Total Expenses:	\$ 9602.33	\$ 128234.49
 Total cash in =	\$ 14503.30	\$ 157174.42
Total cash out =	\$ 9602.33	\$ 128234.49
Total profit =	\$ 4900.97	\$ 29139.93
Net liquidity =	\$ 14852.00	\$ 14852.00
Net Assets =	\$ 275439.00	\$ 275439.00
Net liabilities =	\$ 7996.06	\$ 7996.06
Net equity=	\$ 6855.94	\$ 6855.94
Shareholders equity =	\$ 275439.00	\$ 275439.00

*Error in processing payments from DESE. Some of these are in remittance review as of 03/03/2025. In February of 2025, we received a total of \$4553.09 in remittance payments from DESE and those figures will reflect on the Feb. 2025 Cash Flow statement. For this year, I will include a space for remittance payments to better reflect overall cash flow.

CLC November 2025 Reports



**SB40/CCDDR
January 2026**

CHILDREN'S LEARNING CENTER
AGENCY UPDATE/PROGRESS REPORT
December 9, 2025

Child Count / Attendance:

- The Step Ahead program currently serves 39 enrolled children.
- Of these, 32 children have identified special needs or developmental delays.
- Current attendance includes:
 - 5 full-time one-on-one children
 - 1 one-on-one child attending after school
 - 21 day habilitation children with varying schedules

Community Events:

Recent Events:

- N/A

General Program News:

- We finalized our 2024 Audit.
- Health Department Visit: Katie from the Health Department will visit on December 11th to lead a special activity focused on germs.
- Santa is coming to CLC on Friday, December 19th! We have a great volunteer doing this for us!
- CLC continues to seek qualified providers (SLP, OT, PT, SI) to join our First Steps Agency.

Grants / Fundraisers:

- Planning is still underway for our annual Pizza for a Purpose fundraiser, scheduled for Friday, March 13th at 6:00 p.m. at Redhead's Lakeside Grill.

CHILDREN'S LEARNING CENTER

Statement of Activity

January - November, 2025

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				\$0.00
41000 Contributions & Grants				\$0.00
41100 CACFP		19,285.02		\$19,285.02
41200 Camden County SB40	5,344.56	199,537.98		\$204,882.54
41500 Misc. Grant Revenue		690.95		\$690.95
Total 41000 Contributions & Grants	5,344.56	219,513.95		\$224,858.51
42000 Program Services				\$0.00
42100 First Steps				\$0.00
42130 Natural Environment Mileage	1,757.30			\$1,757.30
42150 Physical Therapy	7,725.00	127.50		\$7,852.50
42170 Speech/Language Therapy	7,120.00			\$7,120.00
Total 42100 First Steps	16,602.30	127.50		\$16,729.80
Total 42000 Program Services	16,602.30	127.50		\$16,729.80
43000 Tuition				\$0.00
43100 Dining		1,080.00		\$1,080.00
43500 Tuition		20,520.00		\$20,520.00
43505 Subsidy Tuition		18,101.91		\$18,101.91
Total 43500 Tuition	38,621.91			\$38,621.91
Total 43000 Tuition	39,701.91			\$39,701.91
45000 Other Revenue		6,340.00		\$6,340.00
45200 Fundraising Income				\$0.00
45280 Pizza For A Purpose		9,003.93		\$9,003.93
Total 45200 Fundraising Income	9,003.93			\$9,003.93
45300 Donation Income				\$0.00
45310 Donations		7,553.84		\$7,553.84
Total 45300 Donation Income	7,553.84			\$7,553.84
Total 45000 Other Revenue	22,897.77			\$22,897.77
Total 40000 INCOME	21,946.86	282,241.13		\$304,187.99
Total Revenue	\$21,946.86	\$282,241.13	\$0.00	\$304,187.99
GROSS PROFIT	\$21,946.86	\$282,241.13	\$0.00	\$304,187.99
Expenditures				
50000 EXPENDITURES				\$0.00
51000 Payroll Expenditures				\$0.00
51100 Employee Salaries		245,086.37	0.00	\$245,086.37
51400 Employee Retirement		4,490.00		\$4,490.00
51500 Employee Taxes		19,273.97	0.00	\$19,273.97
51800 Payroll Bank/Electronic Transaction Fees		11.08		\$11.08
51900 Workermans Comp Insurance		2,637.00		\$2,637.00
Total 51000 Payroll Expenditures	271,498.42		0.00	\$271,498.42
52000 Advertising/Promotional		747.81		\$747.81
53000 Equipment		229.00		\$229.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
54000 Fundraising/Grants				\$0.00
54510 United Way Grant		192.30		\$192.30
54700 Pizza For A Purpose		818.00		\$818.00
Total 54000 Fundraising/Grants		1,010.30		\$1,010.30
55000 Insurance				\$0.00
55100 Brokerage/Other Fees	10.00	40.00		\$50.00
55200 Commercial General Liability	195.80	783.20		\$979.00
55300 Commercial Property	240.00	960.00		\$1,200.00
55400 Director's & Officers	447.40	1,789.60		\$2,237.00
55500 Hired & Non-Owned Auto		63.00		\$63.00
55700 Crime Policy	111.60	446.40		\$558.00
Total 55000 Insurance	1,004.80	4,082.20		\$5,087.00
56000 Office Expenditures				\$0.00
56100 Copy Machine	42.87	171.42		\$214.29
56300 Office Supplies		26.47		\$26.47
56400 Postage & Delivery	29.20	116.80		\$146.00
Total 56000 Office Expenditures	72.07	314.69		\$386.76
57000 Office/General Administrative Expenditures				\$183.33
57100 Accounting Fees	1,309.00	6,736.00		\$8,045.00
57160 QuickBooks Payments Fees	8.00	2,642.41		\$2,650.41
57200 Bank Charges				\$0.00
57220 Stop Payment/Return Check Fees		160.00		\$160.00
Total 57200 Bank Charges		160.00		\$160.00
57400 Child Management Software		934.55		\$934.55
57600 License/Accreditation/Permit Fees		625.00		\$625.00
57700 Membership/Association Dues	27.80	366.85		\$394.65
57900 Seminars/Training		133.37		\$133.37
Total 57000 Office/General Administrative Expenditures	1,344.80	11,781.51		\$13,126.31
58000 Operating Supplies				\$0.00
58100 Classroom Consumables		544.08		\$544.08
58150 Center Consumables		19.15		\$19.15
58200 Dining		14,953.12		\$14,953.12
58400 Sanitizing		800.68		\$800.68
Total 58000 Operating Supplies		16,317.03		\$16,317.03
59000 Program Service Fees				\$0.00
59100 First Steps				\$0.00
59130 Natural Environment Mileage	1,758.62			\$1,758.62
59150 Physical Therapy	6,999.72			\$6,999.72
59170 Speech/Language Therapy	6,264.68			\$6,264.68
Total 59100 First Steps	15,023.02			\$15,023.02
Total 59000 Program Service Fees	15,023.02			\$15,023.02
61000 Repair & Maintenance		137.39		\$137.39
62000 Safety & Security	158.80	998.47		\$1,157.27
63000 Utilities				\$0.00
63100 Electric	904.98	3,619.83		\$4,524.81
63200 Internet	175.56	702.20		\$877.76
63300 Telephone	329.98	1,319.96		\$1,649.94
63400 Trash Service		472.75		\$472.75
63500 Water Softener		437.25		\$437.25

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Total 63000 Utilities	1,410.52	6,551.99		\$7,962.51
Total 50000 EXPENDITURES	19,014.01	313,668.81	0.00	\$332,682.82
Payroll Expenses				\$0.00
Company Contributions				\$0.00
Retirement	2,245.00		0.00	\$2,245.00
Total Company Contributions	2,245.00		0.00	\$2,245.00
Total Payroll Expenses	2,245.00		0.00	\$2,245.00
Reimbursements		525.34		\$525.34
voided check		0.00		\$0.00
Total Expenditures	\$19,014.01	\$316,439.15	\$0.00	\$335,453.16
NET OPERATING REVENUE	\$2,932.85	\$ -34,198.02	\$0.00	\$ -31,265.17
Other Expenditures				
Reconciliation Discrepancies		-189.23		\$ -189.23
Total Other Expenditures	\$0.00	\$ -189.23	\$0.00	\$ -189.23
NET OTHER REVENUE	\$0.00	\$189.23	\$0.00	\$189.23
NET REVENUE	\$2,932.85	\$ -34,008.79	\$0.00	\$ -31,075.94

CHILDREN'S LEARNING CENTER

Statement of Activity

November 2025

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				\$0.00
41000 Contributions & Grants				\$0.00
41100 CACFP		2,087.10		\$2,087.10
Total 41000 Contributions & Grants	2,087.10			\$2,087.10
42000 Program Services				\$0.00
42100 First Steps				\$0.00
42130 Natural Environment Mileage	267.40			\$267.40
42150 Physical Therapy	900.00			\$900.00
42170 Speech/Language Therapy	850.00			\$850.00
Total 42100 First Steps	2,017.40			\$2,017.40
Total 42000 Program Services	2,017.40			\$2,017.40
43000 Tuition				\$0.00
43500 Tuition	960.00			\$960.00
43505 Subsidy Tuition	1,363.88			\$1,363.88
Total 43500 Tuition				
Total 43000 Tuition	2,323.88			\$2,323.88
45000 Other Revenue	2,170.00			\$2,170.00
45300 Donation Income				\$0.00
45310 Donations	86.68			\$86.68
Total 45300 Donation Income	86.68			\$86.68
Total 45000 Other Revenue	2,256.68			\$2,256.68
Total 40000 INCOME	2,017.40	6,667.66		\$8,685.06
Total Revenue				
GROSS PROFIT	\$2,017.40	\$6,667.66	\$0.00	\$8,685.06
Expenditures				
50000 EXPENDITURES				\$0.00
51000 Payroll Expenditures				\$0.00
51100 Employee Salaries	13,118.71		0.00	\$13,118.71
51400 Employee Retirement	220.00			\$220.00
51500 Employee Taxes	1,011.04		0.00	\$1,011.04
Total 51000 Payroll Expenditures	14,349.75		0.00	\$14,349.75
56000 Office Expenditures				\$0.00
56100 Copy Machine	7.92	31.70		\$39.62
Total 56000 Office Expenditures				
57000 Office/General Administrative Expenditures				\$0.00
57160 QuickBooks Payments Fees	238.20			\$238.20
57400 Child Management Software	35.00			\$35.00
Total 57000 Office/General Administrative Expenditures				
58000 Operating Supplies				\$0.00
58200 Dining	1,286.35			\$1,286.35
Total 58000 Operating Supplies	1,286.35			\$1,286.35

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
59000 Program Service Fees				\$0.00
59100 First Steps				\$0.00
59130 Natural Environment Mileage	267.40			\$267.40
59150 Physical Therapy	965.00			\$965.00
59170 Speech/Language Therapy	687.97			\$687.97
Total 59100 First Steps	1,920.37			\$1,920.37
Total 59000 Program Service Fees	1,920.37			\$1,920.37
62000 Safety & Security	5.80	23.20		\$29.00
63000 Utilities				\$0.00
63100 Electric	63.68	254.73		\$318.41
63200 Internet	15.96	63.84		\$79.80
63300 Telephone	30.00	120.00		\$150.00
63400 Trash Service		49.35		\$49.35
Total 63000 Utilities	109.64	487.92		\$597.56
Total 50000 EXPENDITURES	2,043.73	16,452.12	0.00	\$18,495.85
Payroll Expenses				\$0.00
Company Contributions				\$0.00
Retirement	110.00		0.00	\$110.00
Total Company Contributions	110.00		0.00	\$110.00
Total Payroll Expenses	110.00		0.00	\$110.00
voided check		0.00		\$0.00
Total Expenditures	\$2,043.73	\$16,562.12	\$0.00	\$18,605.85
NET OPERATING REVENUE	\$ -26.33	\$ -9,894.46	\$0.00	\$ -9,920.79
NET REVENUE	\$ -26.33	\$ -9,894.46	\$0.00	\$ -9,920.79

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

January - November, 2025

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	-31,075.94
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-110.00
QuickBooks Tax Holding Account	-335.79
Accounts Payable (A/P)	5,295.00
21000 CBOLO MasterCard -8027	58.72
21200 Kroger-DS1634 CLC	760.48
22000 Payroll Liabilities	110.29
22300 Payroll Liabilities:Federal Taxes (941/944)	-933.65
22400 Payroll Liabilities:MO Income Tax	-463.00
22500 Payroll Liabilities:MO Unemployment Tax	-192.97
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	4,490.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	8,679.08
Net cash provided by operating activities	\$ -22,396.86
NET CASH INCREASE FOR PERIOD	\$ -22,396.86
Cash at beginning of period	286,316.74
CASH AT END OF PERIOD	\$263,919.88

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

November 2025

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	-9,920.79
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-1,710.00
QuickBooks Tax Holding Account	3,068.89
Accounts Payable (A/P)	-2,040.71
21000 CBOLO MasterCard -8027	607.77
21200 Kroger-DS1634 CLC	1,286.35
22300 Payroll Liabilities:Federal Taxes (941/944)	-2,415.37
22400 Payroll Liabilities:MO Income Tax	-661.00
22500 Payroll Liabilities:MO Unemployment Tax	7.48
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	220.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	-1,636.59
Net cash provided by operating activities	\$ -11,557.38
NET CASH INCREASE FOR PERIOD	\$ -11,557.38
Cash at beginning of period	275,477.26
CASH AT END OF PERIOD	\$263,919.88

CHILDREN'S LEARNING CENTER

Statement of Financial Position

As of November 30, 2025

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
11000 CBOLO Checking	261,255.33
12000 Community Foundation of the Ozarks	2,664.55
Total Bank Accounts	\$263,919.88
Accounts Receivable	
Accounts Receivable (A/R)	230.00
Total Accounts Receivable	\$230.00
Other Current Assets	
14000 Undeposited Funds	0.00
Cash Advance	700.00
Payroll Corrections	-464.47
Prepaid Expenses	7,971.74
QuickBooks Tax Holding Account	335.79
Repayment	
Cash Advance Repayment	-1,000.00
Total Repayment	-1,000.00
Total Other Current Assets	\$7,543.06
Total Current Assets	\$271,692.94
TOTAL ASSETS	\$271,692.94
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	5,295.00
Total Accounts Payable	\$5,295.00
Credit Cards	
21000 CBOLO MasterCard -8027	-383.89
21200 Kroger-DS1634 CLC	1,255.29
Total Credit Cards	\$871.40
Other Current Liabilities	
22000 Payroll Liabilities	110.29
22100 Anthem	2,191.63
22200 Childcare Tuition	3,141.44
22300 Federal Taxes (941/944)	-8,320.79
22400 MO Income Tax	-2,745.48
22500 MO Unemployment Tax	-1,158.81
22600 Primevest Financial	448.19
Aflac	8,859.15
Aliera	9,354.60
Ascensus	22,295.00
Globe Life - After Tax	147.81

	TOTAL
Globe Life - After Tax Life Insurance Children	157.08
Globe Life Accidental Insurance - Pre-Tax Insurance	903.09
Globe Life After Tax	113.52
Health Care (United HealthCare)	821.87
US Department of Education	1,115.65
Total 22000 Payroll Liabilities	37,434.24
Direct Deposit Payable	-50.00
Total Other Current Liabilities	\$37,384.24
Total Current Liabilities	\$43,550.64
Total Liabilities	\$43,550.64
Equity	
30000 Opening Balance Equity	16,194.08
Retained Earnings	243,024.16
Net Revenue	-31,075.94
Total Equity	\$228,142.30
TOTAL LIABILITIES AND EQUITY	\$271,692.94

CHILDREN'S LEARNING CENTER

A/P Aging Summary

As of November 30, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Evers & Company	5,045.00					\$5,045.00
Lake Area Chamber of Commerce	250.00					\$250.00
TOTAL	\$5,295.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,295.00

CHILDREN'S LEARNING CENTER

A/P Aging Summary

As of November 30, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Evers & Company	5,045.00					\$5,045.00
Lake Area Chamber of Commerce	250.00					\$250.00
TOTAL	\$5,295.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,295.00

CHILDREN'S LEARNING CENTER

A/R Aging Summary

As of November 30, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
		50.00				\$50.00
		150.00	20.00			\$170.00
		-270.00				\$ -270.00
		90.00				\$90.00
		100.00				\$100.00
		-510.00				\$ -510.00
		150.00				\$150.00
		100.00				\$100.00
		50.00	50.00	50.00		\$150.00
		100.00	100.00			\$200.00
TOTAL		\$0.00	\$10.00	\$170.00	\$50.00	\$0.00
						\$230.00

CHILDREN'S LEARNING CENTER

A/R Aging Summary

As of November 30, 2025

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL	
		50.00				\$50.00	
		150.00	20.00			\$170.00	
		-270.00				\$ -270.00	
		90.00				\$90.00	
		100.00				\$100.00	
		-510.00				\$ -510.00	
		150.00				\$150.00	
		100.00				\$100.00	
		50.00	50.00	50.00		\$150.00	
		100.00	100.00			\$200.00	
TOTAL		\$0.00	\$10.00	\$170.00	\$50.00	\$0.00	\$230.00

LAI November 2025 Reports



Monthly Financial Reports

Lake Area Industries, Inc.

November 30, 2025

Lake Area Industries, Inc.
Balance Sheet

	11/30/2025	11/30/2024
ASSETS		
Current Assets		
Total Bank Accounts	279,930	276,900
Total Accounts Receivable	77,755	53,007
Other Current Assets		
CASH		
Employee Store Cash	40	40
GG DRAWER CASH	450	300
MTA Drawer Cash	300	
PETTY CASH	150	150
Total CASH	940	490
Total Certificates of Deposit	988,902	956,657
Community Foundation of the Ozarks Agency Partner Account	1,917	1,734
INVENTORY		
RAW MATERIAL INVENTORY	15,359	10,342
Total INVENTORY	15,359	10,342
Undeposited Funds	324	0
Total Other Current Assets	1,007,442	969,223
Total Current Assets	1,365,126	1,299,130
Fixed Assets		
ACCUMULATED DEPRECIATION	(914,329)	(865,452)
AUTO AND TRUCK	259,947	215,806
BUILDING	418,508	418,508
FURN & FIX ORIGINAL VALUE	19,284	19,284
GH RETAIL STORE	16,505	16,505
GREENHOUSE EQUIPMENT	2,870	2,870
LAND	33,324	33,324
LAND IMPROVEMENT	179,952	179,952
MACHINERY & EQUIPMENT	237,291	236,730
OFFICE EQUIPMENT	9,106	7,008
Sewer Equipment	19,354	19,354
SHREDDING EQUIPMENT	71,022	45,572
Total Fixed Assets	352,832	329,459
Other Assets		
CURRENT CAPITAL IMPROVEMENT	0	45,765
UTILITY DEPOSITS	554	554
Total Other Assets	554	46,319
TOTAL ASSETS	1,718,512	1,674,908
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		

Total Accounts Payable	3,721	6,474
Total Credit Cards	3,053	2,512
Other Current Liabilities		
Accrued Expense	9,894	12,000
ACCRUED WAGES	6,434	6,137
AFLAC DEDUCTIONS PAYABLE	(0)	(0)
Gift Certificate Payable	(125)	0
Missouri Department of Revenue Payable	84	85
Rock Sales @ 80%	54	0
SALES TAX PAYABLE	802	183
Total Other Current Liabilities	17,142	18,405
Total Current Liabilities	23,916	27,390
Total Liabilities	23,916	27,390
Equity		
Opening Balance Equity	0	0
Unrestricted Net Assets	1,603,282	1,529,988
Net Income	91,313	117,529
Total Equity	1,694,596	1,647,517
TOTAL LIABILITIES AND EQUITY	1,718,512	1,674,908

Lake Area Industries, Inc.
Profit and Loss

	Nov 2025	YTD
Income		
CONTRACT PACKAGING	24,852	199,016
DOCUMENT SHREDDING	7,755	70,363
FOAM RECYCLING		16,764
GREENHOUSE SALES		55,592
OFF-SITE WORK	7,357	142,757
Total Income	39,964	484,491
Cost of Goods Sold		
CONTRACT LABOR		3,121
Cost of Goods Sold	1,469	18,643
GG PLANTS & SUPPLIES		32,190
MTA Food Counter		14,995
SHIPPING AND DELIVERY	30	2,199
WAGES-EMPLOYEES	28,292	298,979
Total Cost of Goods Sold	29,791	370,127
Gross Profit	10,173	114,364
Expenses		
ACCTG. & AUDIT FEES		11,700
ALL OTHER EXPENSES	9,473	35,270
CASH OVER/SHORT		30
EQUIP. PURCHASES & MAINTENANCE	3,468	30,967
INSURANCE	3,346	37,839
NON MANUFACTURING SUPPLIES		1,890
PAYROLL	34,838	331,196
PAYROLL EXP & BENEFITS	10,310	107,376
PROFESSIONAL SERVICES	2,620	35,769
UTILITIES	1,402	19,005
Total Expenses	65,458	611,042
Net Operating Income	(55,285)	(496,679)
Other Income		
INTEREST INCOME	14,585	42,876
MISCELLANEOUS INCOME	23	318
OTHER CONTRIBUTIONS	3,041	77,563
SB-40 REVENUE	15,156	176,441
STATE AID	22,479	290,794
Total Other Income	55,285	587,992
Net Other Income	55,285	587,992
Net Income	0	91,313

Lake Area Industries, Inc.
Budget vs. Actuals

	Nov 2025			YTD		
	Actual	Budget	over Budget	Actual	Budget	over Budget
Income						
CONTRACT PACKAGING	24,852	14,368	10,484	199,016	158,044	40,971
DOCUMENT SHREDDING	7,755	5,412	2,343	70,363	59,530	10,833
FOAM RECYCLING		832	(832)	16,764	9,157	7,607
GREENHOUSE SALES		0	0	55,592	59,878	(4,286)
OFF-SITE WORK	7,357	12,040	(4,683)	142,757	132,439	10,318
Total Income	39,964	32,652	7,312	484,491	419,048	65,443
Cost of Goods Sold						
CONTRACT LABOR		699	(699)	3,121	7,687	(4,566)
Cost of Goods Sold	1,469	1,216	254	18,643	13,652	4,991
GG PLANTS & SUPPLIES		0	0	32,190	33,381	(1,191)
MTA Food Counter		0	0	14,995	17,112	(2,117)
SHIPPING AND DELIVERY	30	0	30	2,199	4,000	(1,801)
WAGES-EMPLOYEES	28,292	28,505	(213)	298,979	315,350	(16,371)
Total Cost of Goods Sold	29,791	30,420	(628)	370,127	391,182	(21,055)
Gross Profit	10,173	2,232	7,940	114,364	27,866	86,497
Expenses						
ACCTG. & AUDIT FEES		1,000	(1,000)	11,700	11,000	700
ALL OTHER EXPENSES	9,473	3,316	6,157	35,270	38,717	(3,446)
CASH OVER/SHORT			0	30	0	30
EQUIP. PURCHASES & MAINTENANCE	3,468	3,832	(364)	30,967	42,203	(11,237)
INSURANCE	3,346	2,917	430	37,839	35,150	2,689
NON MANUFACTURING SUPPLIES		0	0	1,890	1,989	(99)
PAYROLL	34,838	30,620	4,219	331,196	341,815	(10,619)
PAYROLL EXP & BENEFITS	10,310	12,933	(2,623)	107,376	142,263	(34,887)
PROFESSIONAL SERVICES	2,620	2,507	113	35,769	27,577	8,192
UTILITIES	1,402	1,583	(181)	19,005	17,409	1,596
Total Expenses	65,458	58,708	6,750	611,042	658,123	(47,081)
Net Operating Income	(55,285)	(56,475)	1,190	(496,679)	(630,257)	133,578
Other Income						
INTEREST INCOME	14,585	3,333	11,252	42,876	36,667	6,209
MISCELLANEOUS INCOME	23		23	318	0	318
OTHER CONTRIBUTIONS	3,041		3,041	77,563	0	77,563
SB-40 REVENUE	15,156	16,216	(1,060)	176,441	179,389	(2,947)
STATE AID	22,479	25,362	(2,883)	290,794	280,532	10,263
Total Other Income	55,285	44,912	10,373	587,992	496,587	91,405
Net Other Income	55,285	44,912	10,373	587,992	496,587	91,405
Net Income	0	(11,563)	11,563	91,313	(133,670)	224,983

Lake Area Industries, Inc.
Statement of Cash Flows
YTD

	Total
OPERATING ACTIVITIES	
Net Income	91,313
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(20,721)
CASH:GG DRAWER CASH	(150)
CASH:MTA Drawer Cash	(300)
Certificates of Deposit:2025 02.13 CD Heritage - 5.246% Acct # 5884 (deleted)	245,713
Certificates of Deposit:2025 04.07 CD Edward Jones - 4.9% #1 (deleted)	118,183
Certificates of Deposit:2025 04.07 CD Edward Jones - 4.9% #2 (deleted)	118,183
Certificates of Deposit:2025 04.14 CD Edward Jones - 4.7% (deleted)	7,006
Certificates of Deposit:2025 11.25 CD Sullivan Bank - 4.25%	(10,408)
Certificates of Deposit:2026 03.14 CD Heritage - 4.5% Acct# 7089	(258,441)
Certificates of Deposit:2026 04.24 CD OakStar CDARS - 3.975%	(125,697)
Certificates of Deposit:Edward Jones Cash	(2,486)
Certificates of Deposit:Edward Jones Mutual Fund	(123,005)
INVENTORY:GG PLANT & SUPPLIES INVEN	0
INVENTORY:RAW MATERIAL INVENTORY	(5,665)
Accounts Payable	(4,089)
CBOLO CC - 5044 Natalie	(6,322)
CBOLO CC - 9051 Lillie	987
Eagle Stop Gas Cards	340
Sam's Club Mastercard- 2148	340
Accrued Expense	9,894
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	(125)
Missouri Department of Revenue Payable	84
Rock Sales @ 80%	54
SALES TAX PAYABLE	802
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(55,824)
Net cash provided by operating activities	35,489
INVESTING ACTIVITIES	
SHREDDING EQUIPMENT	(25,450)
Net cash provided by investing activities	(25,450)
Net cash increase for period	10,039
Cash at beginning of period	270,215
Cash at end of period	280,254

Lake Area Industries, Inc.
Statement of Cash Flows

November 2025

	Total
OPERATING ACTIVITIES	
Net Income	0
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(1,057)
Certificates of Deposit:2025 11.25 CD Sullivan Bank - 4.25%	(10,408)
Certificates of Deposit:2026 03.14 CD Heritage - 4.5% Acct# 7089	(2,851)
Certificates of Deposit:2026 04.24 CD OakStar CDARS - 3.975%	(1,229)
INVENTORY:RAW MATERIAL INVENTORY	(1,817)
Accounts Payable	(1,009)
CBOLO CC - 5044 Natalie	(3,073)
CBOLO CC - 9051 Lillie	(846)
Eagle Stop Gas Cards	(158)
Sam's Club Mastercard- 2148	84
Accrued Expense	9,894
AFLAC DEDUCTIONS PAYABLE	(0)
Missouri Department of Revenue Payable	0
Rock Sales @ 80%	(50)
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(12,521)
Net cash provided by operating activities	(12,521)
Net cash increase for period	(12,521)
Cash at beginning of period	292,775
Cash at end of period	280,254

Lake Area Industries, Inc.
A/P Aging Summary

As of November 30, 2025

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	\$ 316	\$ 3,449	\$ 0	\$ 0	-\$ 45	\$ 3,721

Lake Area Industries, Inc.
A/R Aging Summary

As of November 30, 2025

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	\$ 50,985	\$ 10,401	\$ 8,615	\$ 4,237	\$ 3,516	\$ 77,755

3rd Quarter 2025 Agency Performance Measures

2025 Agency Performance Measures

		Description	1st Qtr 2025	2nd Qtr 2025	3rd Qtr 2025	YTD	Agency YTD Goal	Goal Met?
Agency Performance	Monthly Reports Completed on Time	100.0%	100.0%	99.1%	99.7%	95%	Yes	
	Quarterly Reports Completed on Time	99.2%	100.0%	99.2%	99.5%	95%	Yes	
	New Clients Contacted by Their SC within 5 Business Days of Eligibility Determination	100.0%	100.0%	100.0%	100.0%	100%	Yes	
	New Clients' ISP Meeting is Held within 30 Days of Eligibility Determination	100.0%	100.0%	100.0%	100.0%	100%	Yes	
	ISPs Sent to RSRO 21 Days Prior to Implementation	88.9%	76.5%	95.0%	86.4%	95%	No	
	Annual ISP Completed by Effective Date	98.4%	97.1%	96.7%	97.4%	95%	Yes	
	ISPs Submitted Through QA Process Passed	51.1%	60.4%	73.7%	61.6%	70%	No	
	Agency Average SC Billable Time vs. Time Worked	83.8%	85.1%	80.7%	83.1%	80%	Yes	
Client Surveys	Response Rates for Client/Guardian Satisfaction Surveys	34.9%	17.6%	31.7%	27.7%	30%	No	
	My SC Made a Difference in My Life	86.4%	91.7%	89.5%	88.7%	80%	Yes	
	I Received Information About Exploitation, Personal Protection, and Risk Reduction	100.0%	100.0%	100.0%	100.0%	100%	Yes	
	My SC was Available When Needed	100.0%	91.7%	100.0%	98.1%	90%	Yes	
	My SC Saw Me Frequently Enough	95.5%	91.7%	94.7%	94.3%	90%	Yes	
	I am Satisfied with Services Provided by My SC & CCDDR Staff	100.0%	91.7%	100.0%	98.1%	90%	Yes	
	I Contributed to the Development of My ISP	100.0%	100.0%	100.0%	100.0%	100%	Yes	
Review	CCDDR will Review Policies, Plans, Manuals, etc. Annually	33.0%	63.7%	83.5%	83.5%	75%	Yes	

Support Coordination Report

November 2025

Client Caseloads

- Number of Caseloads as of November 30th, 2025: 349
- Budgeted Number of Caseloads: 335
- Medicaid Billable: 81.38%
- Pending Intakes: 0
- Approved Intakes: 4
- Transfers In: 2
- Transfers Out: 2
- Discharges: 3

Caseload Counts

Daniel Burrows – 40

Elizabeth Chambers – 43

Angela Fairchild – 36

Angela Graves – 40

Ryan Johnson – 38

Jennifer Lyon – 1

Jamie Merryman – 39

Christina Mitchell – 38

Patricia Strouse – 74*

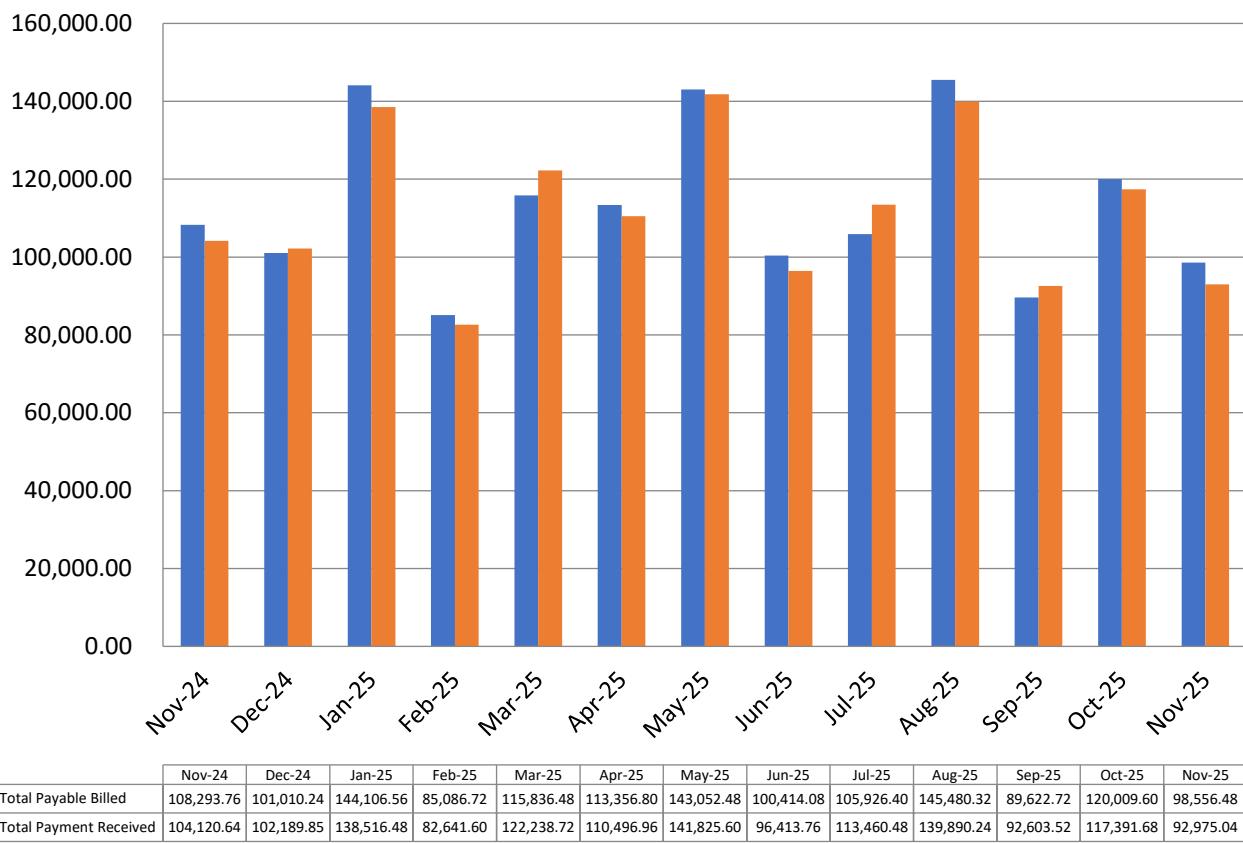
*Non-Medicaid Caseload

Agency Economic Report (Unaudited)

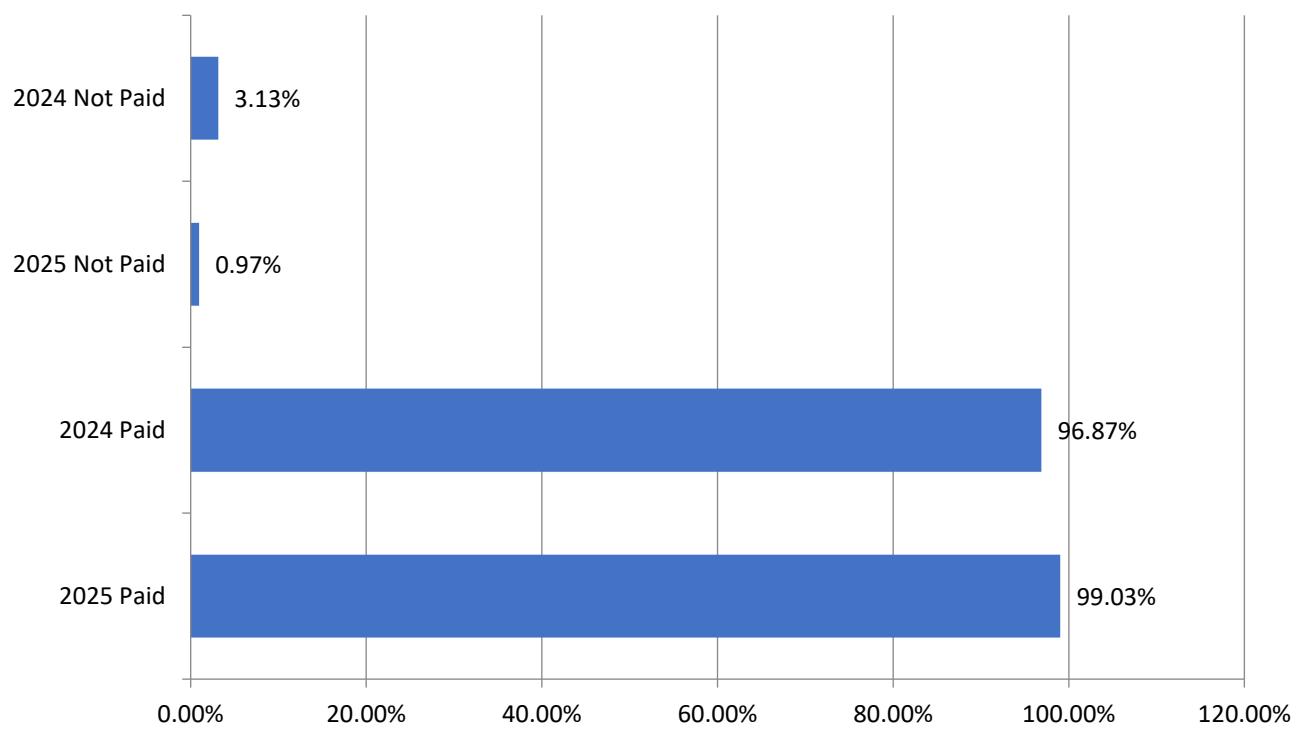
November 2025

Medicaid Targeted Case Management Income

TCM Billed vs TCM Payment Received



2025 vs 2024 Percentage Comparison Medicaid Billed vs Medicaid Paid



Budget vs. Actuals: November 2025

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
				Income	Expenses	Gross Profit
4000 SB 40 Tax Income	\$7,640	\$4,325	\$3,315			\$0
4500 Services Income			\$0	\$113,961	\$112,676	\$1,285
Total Income	\$7,640	\$4,325	\$3,315	\$113,961	\$112,676	\$1,285
Gross Profit	\$7,640	\$4,325	\$3,315	\$113,961	\$112,676	\$1,285
Expenses						
5000 Payroll & Benefits			\$0	\$94,826	\$100,300	(\$5,474)
5100 Repairs & Maintenance			\$0		\$635	(\$635)
5500 Contracted Business Services			\$0	\$10,419	\$15,050	(\$4,631)
5600 Presentations/Public Meetings			\$0	\$40	\$240	(\$200)
5700 Office Expenses			\$0	\$375	\$4,025	(\$3,650)
5800 Other General & Administrative	\$40	\$11,890	(\$11,850)	\$3,310	\$1,910	\$1,400
5900 Utilities			\$0	\$843	\$2,900	(\$2,057)
6100 Insurance			\$0	\$2,959	\$2,650	\$309
6700 Partnership for Hope	\$1,784	\$4,500	(\$2,716)			\$0
6900 CCDDR Programs & Services	\$18,650	\$20,036	(\$1,386)			\$0
7200 Children's Programs	\$33,531	\$27,800	\$5,731			\$0
7300 Sheltered Employment Programs	\$22,328	\$21,200	\$1,128			\$0
7900 Special/Additional Needs			\$0			\$0
Total Expenses	\$76,332	\$85,426	(\$9,094)	\$112,772	\$127,710	(\$14,938)
Net Operating Income	(\$68,693)	(\$81,101)	\$12,408	\$1,189	(\$15,034)	\$16,223
Other Expenses						
8500 Depreciation			\$0	\$4,575	\$8,500	(\$3,925)
Total Other Expenses	\$0	\$0	\$0	\$4,575	\$8,500	(\$3,925)
Net Other Income	\$0	\$0	\$0	(\$4,575)	(\$8,500)	\$3,925
Net Income	(\$68,693)	(\$81,101)	\$12,408	(\$3,386)	(\$23,534)	\$20,148

Budget Variance Report

Total Income: In November, SB 40 Tax Program income was higher than projected, and Services Program income was slightly higher than projected.

Total Expenses: In November, overall YTD SB 40 Tax Program expenses were lower than budgeted, and overall Services Program expenses were lower than budgeted. For the SB 40 Tax Program, Children's Programs and Sheltered Workshop Programs were higher than original projected for November. For the Services Program, Other General & Administrative expenses were higher because CCDDR made a partial payment to Evers & Company CPAs for the 2024 Audit, which was budgeted for December. The Insurance expenses were also higher due to an increase in building/property values (retroactive to 10/1/2025 – reflecting the updated values in the Keystone office, Keystone residential building, and Camdenton office).

Budget vs. Actuals: January to November 2025

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	\$1,155,553	\$1,104,455	\$51,098			\$0
4500 Services Income			\$0	\$1,705,086	\$1,633,023	\$72,063
Total Income	\$1,155,553	\$1,104,455	\$51,098	\$1,705,086	\$1,633,023	\$72,063
Gross Profit	\$1,155,553	\$1,104,455	\$51,098	\$1,705,086	\$1,633,023	\$72,063
Expenses						
5000 Payroll & Benefits			\$0	\$1,313,352	\$1,329,839	(\$16,487)
5100 Repairs & Maintenance			\$0	\$3,934	\$8,185	(\$4,251)
5500 Contracted Business Services			\$0	\$108,420	\$142,170	(\$33,750)
5600 Presentations/Public Meetings			\$0	\$1,405	\$2,640	(\$1,235)
5700 Office Expenses			\$0	\$11,164	\$30,175	(\$19,011)
5800 Other General & Administrative	\$4,678	\$28,005	(\$23,327)	\$27,157	\$42,260	(\$15,103)
5900 Utilities			\$0	\$10,220	\$25,900	(\$15,680)
6100 Insurance			\$0	\$21,122	\$24,300	(\$3,178)
6700 Partnership for Hope	\$38,602	\$49,500	(\$10,898)			\$0
6900 CCDDR Programs & Services	\$432,864	\$438,210	(\$5,346)			\$0
7200 Children's Programs	\$264,720	\$275,725	(\$11,005)			\$0
7300 Sheltered Employment Programs	\$222,996	\$229,700	(\$6,704)			\$0
7900 Special/Additional Needs	\$2,581	\$5,612	(\$3,031)			\$0
Total Expenses	\$966,440	\$1,026,752	(\$60,312)	\$1,496,774	\$1,605,469	(\$108,695)
Net Operating Income	\$189,113	\$77,703	\$111,410	\$208,312	\$27,554	\$180,758
Other Expenses						
8500 Depreciation			\$0	\$31,763	\$67,250	(\$35,487)
Total Other Expenses	\$0	\$0	\$0	\$31,763	\$67,250	(\$35,487)
Net Other Income	\$0	\$0	\$0	(\$31,763)	(\$67,250)	\$35,487
Net Income	\$189,113	\$77,703	\$111,410	\$176,550	(\$39,696)	\$216,246

Budget Variance Report

Total Income: As of November, YTD SB 40 Tax Program income was higher than projected, and YTD Services Program income was higher than projected.

Total Expenses: As of November, YTD SB 40 Tax Program expenses were lower than budgeted in all categories, and YTD Services Program expenses were lower than budgeted in all categories.

Balance Sheet as of November 30, 2025

	SB 40 Tax	Services
ASSETS		
Current Assets		
Bank Accounts		
1000 Bank Accounts		
1005 SB 40 Tax Bank Accounts		
1010 SB 40 Tax Account (County Tax Funds) - First Nat'l Bank	\$0	\$0
1015 SB 40 Tax Reserve Account (County Tax Funds) - Central Bank	\$0	
1020 SB 40 Tax Certificate of Deposit	\$0	
1025 SB 40 Tax - Bank of Sullivan	\$0	\$0
1030 SB 40 Tax Reserve - Bank of Sullivan	\$0	
1035 Heritage SB 40 Tax Account	\$838,371	
Total 1005 SB 40 Tax Bank Accounts	\$838,371	\$0
1050 Services Bank Accounts		
1055 Services Account - Oak Star Bank (Formerly 1st Nat'l Bank)	\$0	\$0
1060 Services Certificate of Deposit		\$0
1075 Services Account - Bank of Sullivan	\$0	\$0
1080 Heritage Services Account		\$246,863
Total 1050 Services Bank Accounts	\$0	\$246,863
Total 1000 Bank Accounts	\$838,371	\$246,863
Total Bank Accounts	\$838,371	\$246,863
Accounts Receivable		
1200 Services		
1210 Medicaid Direct Service		\$45,654
1215 Non-Medicaid Direct Service		\$0
1220 Ancillary Services		\$11,742
1225 TCM Support		\$8,294
1230 Rent		\$0
Total 1200 Services	\$0	\$65,690
1300 Property Taxes		
1310 Property Tax Receivable	\$1,152,819	
1315 Allowance for Doubtful Accounts	(\$21,591)	
Total 1300 Property Taxes	\$1,131,228	\$0
Total Accounts Receivable	\$1,131,228	\$65,690
Other Current Assets		
1389 BANK ERROR Claim Confirmations (A/R)	\$0	\$0
1399 TCM Remittance Advices (In-Transit Payments)	\$0	\$0
1400 Other Current Assets		
1405 Security Deposits		\$300
1410 Other Deposits	\$0	
1430 Deferred Outflows Related to Pensions		\$163,716
1435 Net Pension Asset (Liability)		(\$82,705)
Total 1400 Other Current Assets	\$0	\$81,311
1450 Prepaid Expenses		
1455 Prepaid-Insurance	\$0	\$7,918
1470 Prepaid Transit Services	\$0	
Total 1450 Prepaid Expenses	\$0	\$7,918
Total Other Current Assets	\$0	\$89,229
Total Current Assets	\$1,969,598	\$401,781

Fixed Assets		
1500 Fixed Assets		
1510 100 Third Street Land		\$47,400
1511 Keystone Land		\$14,000
1520 100 Third Street Building		\$431,091
1521 Keystone		\$163,498
1525 Accumulated Depreciation - 100 Third Street		(\$220,792)
1526 Accumulated Depreciation - Keystone		(\$49,780)
1530 100 Third Street Remodeling		\$165,351
1531 Keystone Remodeling	\$0	\$936,185
1532 Osage Beach Office Remodeling (Leased Space)		\$4,225
1535 Acc Dep - Remodeling - 100 Third Street		(\$111,041)
1536 Acc Dep - Remodeling - Keystone		(\$41,094)
1537 Acc Dep - Remodeling - Osage Beach Office		(\$4,219)
1540 Equipment	\$0	\$155,872
1545 Accumulated Depreciation - Equipment		(\$130,970)
1550 Vehicles		\$0
1555 Accumulated Depreciation - Vehicles		\$0
Total 1500 Fixed Assets	\$0	\$1,359,724
Total Fixed Assets	\$0	\$1,359,724
TOTAL ASSETS	\$1,969,598	\$1,761,505
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
1900 Accounts Payable	\$59,710	\$5,249
Total Accounts Payable	\$59,710	\$5,249
Other Current Liabilities		
2000 Current Liabilities		
2004 Medicaid Payable		\$0
2005 Accrued Accounts Payable	\$0	\$0
2006 DMH Payable		\$0
2007 Non-Medicaid Payable		\$0
2008 Ancillary Services Payable		\$11,742
2009 TCM Support		\$8,294
2010 Accrued Payroll Expense		\$0
2015 Accrued Compensated Absences		\$0
2025 Prepaid Services		\$0
2030 Deposits		\$0
2050 Prepaid Tax Revenue		\$0
2055 Deferred Inflows - Property Taxes		\$1,065,115
2060 Payroll Tax Payable		\$0
2061 Federal W / H Tax Payable	\$0	(\$144)
2062 Social Security Tax Payable	\$0	\$354
2063 Medicare Tax Payable	\$0	\$55
2064 MO State W / H Tax Payable	\$0	(\$386)
2065 FFCRA Federal W/H Tax Credit		(\$3)
2066 FFCRA Health Insurance Credit		\$0
Total 2060 Payroll Tax Payable	\$0	(\$124)
2070 Payroll Clearing		
2071 Pre-tax W / H	\$0	\$107
2072 Post-tax W / H	\$0	\$284

2073 Vision Insurance W / H	\$0	\$468
2074 Health Insurance W / H	\$0	\$106
2075 Dental Insurance W / H	\$0	\$752
2076 Savings W / H	\$0	\$0
2078 Misc W / H	\$0	\$0
2079 Other W / H	\$0	\$0
Total 2070 Payroll Clearing	\$0	\$1,717
2090 Deferred Inflows		\$9,330
2091 Computer Lease Liability		\$9,801
2092 Current Portion of Lease Payable		\$0
2093 Less Current Portion of Lease Payable		\$0
Total 2000 Current Liabilities	\$1,085,151	\$18,567
Total Other Current Liabilities	\$1,085,151	\$18,567
Total Current Liabilities	\$1,144,860	\$23,816
Total Liabilities	\$1,144,860	\$23,816
Equity		
3000 Restricted SB 40 Tax Fund Balances		
3001 Operational	\$0	
3005 Operational Reserves	\$200,000	
3010 Transportation	\$0	
3015 New Programs	\$0	
3025 Housing	\$0	
3030 Special Needs	\$0	
3035 Childrens Programs	\$0	
3040 Sheltered Workshop	\$0	
3045 Traditional Medicaid Match	\$0	
3050 Partnership for Hope Match	\$0	
3055 Building/Remodeling/Expansion	\$43,246	
3065 Legal	\$0	
3070 TCM	\$348,975	
3075 Community Resource	\$0	
Total 3000 Restricted SB 40 Tax Fund Balances	\$592,222	\$0
3500 Restricted Services Fund Balances		
3501 Operational		\$25,605
3505 Operational Reserves		\$0
3510 Transportation		\$0
3515 New Programs		\$0
3530 Special Needs		\$0
3550 Partnership for Hope Match		\$0
3555 Building/Remodeling/Expansion		\$0
3560 Sponsorships		\$0
3565 Legal		\$0
3575 Community Resources		\$0
3599 Other		\$1,359,724
Total 3500 Restricted Services Fund Balances	\$0	\$1,385,330
3900 Unrestricted Fund Balances	\$0	(\$587)
3950 Prior Period Adjustment	\$0	\$0
3999 Clearing Account	\$81,411	\$162,099
Net Income	\$165,403	\$176,550
Total Equity	\$839,036	\$1,723,392
TOTAL LIABILITIES AND EQUITY	\$1,983,896	\$1,747,207

Statement of Cash Flows: November 2025

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	(\$68,693)	(\$3,386)
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Direct Service	\$28,426	
1215 Services:Non-Medicaid Direct Service	\$0	
1220 Services:Ancillary Services	\$0	
1225 Services:TCM Support	\$0	
1405 Other Current Assets:Security Deposits	(\$300)	
1455 Prepaid Expenses:Prepaid-Insurance	\$1,531	
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street	\$898	
1526 Fixed Assets:Accumulated Depreciation - Keystone	\$366	
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street	\$723	
1536 Fixed Assets:Acc Dep - Remodeling - Keystone	\$2,193	
1545 Fixed Assets:Accumulated Depreciation - Equipment	\$394	
1900 Accounts Payable	\$31,656	(\$3,195)
2007 Current Liabilities:Non-Medicaid Payable	\$0	
2008 Current Liabilities:Ancillary Services Payable	\$0	
2009 Current Liabilities:TCM Support	\$0	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable	\$0	
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable	\$0	
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable	\$0	
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable	\$0	
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H	(\$85)	
2072 Current Liabilities:Payroll Clearing:Post-tax W / H	(\$15)	
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H	(\$9)	
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H	\$434	
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	\$31,656	\$31,362
Net cash provided by operating activities	(\$37,036)	\$27,976
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	\$0	(\$59,409)
1540 Fixed Assets:Equipment	\$0	(\$9,141)
Net cash provided by investing activities	\$0	(\$68,550)
FINANCING ACTIVITIES		
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	(\$68,550)	(\$68,550)
3501 Restricted Services Fund Balances:Operational	(\$8,333)	(\$8,333)
3599 Restricted Services Fund Balances:Other	\$63,975	\$63,975
3999 Clearing Account	\$4,575	\$4,575
Net cash provided by financing activities	(\$68,550)	\$60,217
Net cash increase for period	(\$105,586)	\$19,643
Cash at beginning of period	\$943,957	\$227,220
Cash at end of period	\$838,371	\$246,863

Statement of Cash Flows: January to November 2025

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	\$189,113	\$176,550
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Direct Service	\$6,100	
1215 Services:Non-Medicaid Direct Service	\$14,130	
1220 Services:Ancillary Services	(\$2,098)	
1225 Services:TCM Support	(\$8,294)	
1230 Services:Rent	\$626	
1405 Other Current Assets:Security Deposits	(\$300)	
1455 Prepaid Expenses:Prepaid-Insurance	\$16,532	
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street	\$9,879	
1526 Fixed Assets:Accumulated Depreciation - Keystone	\$4,026	
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street	\$7,952	
1536 Fixed Assets:Acc Dep - Remodeling - Keystone	\$7,004	
1545 Fixed Assets:Accumulated Depreciation - Equipment	\$2,901	
1900 Accounts Payable	\$32,200	(\$101)
2007 Current Liabilities:Non-Medicaid Payable	(\$14,130)	
2008 Current Liabilities:Ancillary Services Payable	\$2,098	
2009 Current Liabilities:TCM Support	\$8,294	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable	\$0	
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable	\$53	
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable	\$87	
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable	(\$325)	
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H	(\$6)	
2072 Current Liabilities:Payroll Clearing:Post-tax W / H	\$27	
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H	\$66	
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H	\$529	
2078 Current Liabilities:Payroll Clearing:Misc W / H	\$0	
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	\$28,462	\$58,789
Net cash provided by operating activities	\$217,575	\$235,339
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	\$0	(\$705,228)
1540 Fixed Assets:Equipment	\$0	(\$17,759)
Net cash provided by investing activities	\$0	(\$722,986)
FINANCING ACTIVITIES		
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	(\$725,186)	
3070 Restricted SB 40 Tax Fund Balances:TCM	\$348,975	
3501 Restricted Services Fund Balances:Operational	\$25,605	
3505 Restricted Services Fund Balances:Operational Reserves	(\$100,000)	
3575 Restricted Services Fund Balances:Community Resources	(\$5,000)	
3599 Restricted Services Fund Balances:Other	\$691,059	
3900 Unrestricted Fund Balances	(\$301,217)	(\$65,953)
3999 Clearing Account	(\$47,759)	\$85,611
Net cash provided by financing activities	(\$725,186)	\$631,323
Net cash increase for period	(\$507,611)	\$143,676
Cash at beginning of period	\$1,345,982	\$103,186
Cash at end of period	\$838,371	\$246,863

Check Detail SB 40 Tax Account: November 2025

Date	Transaction Type	Num	Name	Amount
11/08/2025	Bill Payment (Check)	1378	DMH Local Tax Matching Fund	(1,783.63)
11/08/2025	Bill Payment (Check)	1379	Camden County Senate Bill 40 Board	(20,036.00)
11/08/2025	Bill Payment (Check)	1380	Lake Area Industries	(18,418.40)
11/08/2025	Bill Payment (Check)	1381	I Wonder Y Preschool	(3,695.44)
11/13/2025	Bill Payment (Check)	1382	Professional Contractors & Engineers, Inc.	(59,408.85)
11/13/2025	Bill Payment (Check)	1383	Our Saviors Lighthouse Child & Family Development Center	(2,088.48)
11/25/2025	Expense	4650221973	Lenovo (United States) Inc.	(1,540.20)
11/25/2025	Expense	4650216224	Lenovo (United States) Inc.	(7,601.00)
11/25/2025	Expense	4650216224-2	Heritage Bank	(20.00)
11/25/2025	Expense	4650221973-2	Heritage Bank	(20.00)

Check Detail Services Account: November 2025

Date	Transaction Type	Num	Name	Amount
11/06/2025	Bill Payment (Check)	3078	Emily J Breckenridge	(57.37)
11/06/2025	Expense	11/06/2025	The Cincinnati Insurance Company	(2,461.00)
11/07/2025	Expense	11/7/25	Connie L Baker	(1,506.75)
11/07/2025	Expense	11/7/25	Heather Becker	(1,481.77)
11/07/2025	Expense	11/7/25	Myrna Blaine	(1,576.19)
11/07/2025	Expense	11/7/25	Jeanna K Booth	(2,018.20)
11/07/2025	Expense	11/7/25	Emily J Breckenridge	(1,647.36)
11/07/2025	Expense	11/7/25	Daniel Burrows	(1,476.49)
11/07/2025	Expense	11/7/25	Elizabeth L Chambers	(1,297.55)
11/07/2025	Expense	11/7/25	Lori Cornwell	(2,051.30)
11/07/2025	Expense	11/7/25	Angela Fairchild	(1,329.97)
11/07/2025	Expense	11/7/25	Angela D Graves	(1,373.52)
11/07/2025	Expense	11/7/25	Ryan Johnson	(1,959.12)
11/07/2025	Expense	11/7/25	Jennifer Lyon	(2,088.08)
11/07/2025	Expense	11/7/25	Jamie Merryman	(1,435.65)
11/07/2025	Expense	11/7/25	Christina R. Mitchell	(1,525.83)
11/07/2025	Expense	11/7/25	Patricia L. Strouse	(1,237.23)
11/07/2025	Expense	11/7/25	Eddie L Thomas	(3,142.80)
11/07/2025	Expense	11/7/25	Nicole M Whittle	(2,102.05)
11/07/2025	Bill Payment (Check)	3079	Lake Power Washing and Odd Jobs	(700.00)
11/07/2025	Bill Payment (Check)	3080	Heather Becker	(178.64)
11/07/2025	Bill Payment (Check)	3081	Lori Cornwell	(64.07)
11/07/2025	Bill Payment (Check)	3082	Elizabeth L Chambers	(301.99)
11/07/2025	Bill Payment (Check)	3083	Jeanna K Booth	(100.00)
11/07/2025	Bill Payment (Check)	3084	Ryan Johnson	(216.03)
11/07/2025	Bill Payment (Check)	3085	Christina R. Mitchell	(188.69)
11/07/2025	Bill Payment (Check)	3086	Angela Fairchild	(149.16)
11/07/2025	Bill Payment (Check)	3087	Nicole M Whittle	(378.30)
11/07/2025	Bill Payment (Check)	3088	Daniel Burrows	(144.07)
11/07/2025	Bill Payment (Check)	3089	Eddie L Thomas	(50.00)
11/07/2025	Bill Payment (Check)	3090	Jamie Merryman	(194.05)
11/07/2025	Bill Payment (Check)	3091	Patricia L. Strouse	(255.69)

11/07/2025	Expense	11/07/2025	ADP TAX	(9,238.00)
11/08/2025	Bill Payment (Check)	3092	MSW Interactive Designs LLC	(188.00)
11/08/2025	Bill Payment (Check)	3093	SUMNERONE	(4,389.10)
11/08/2025	Bill Payment (Check)	3094	Jennifer Lyon	(50.00)
11/08/2025	Bill Payment (Check)	3095	All Seasons Services	(915.00)
11/08/2025	Bill Payment (Check)	3096	Camden County PWSD #2	(91.42)
11/08/2025	Bill Payment (Check)	3097	AT&T	(117.50)
11/08/2025	Bill Payment (Check)	3098	VERIZON	(234.75)
11/08/2025	Bill Payment (Check)	3099	LaClede Electric Cooperative	(482.76)
11/08/2025	Expense	11/08/2025	AT&T	(242.46)
11/13/2025	Bill Payment (Check)	3100	Nicole M Whittle	(66.00)
11/13/2025	Bill Payment (Check)	3101	Anchor Point Advisory Group	(1,775.00)
11/13/2025	Bill Payment (Check)	3102	Angela D Graves	(245.57)
11/13/2025	Bill Payment (Check)	3103	CSC	(103.35)
11/13/2025	Bill Payment (Check)	3104	Bankcard Center	(4,165.77)
11/13/2025	Bill Payment (Check)	3105	Office Business Equipment	(106.97)
11/13/2025	Bill Payment (Check)	3106	Happy Maids Cleaning Services LLC	(240.00)
11/13/2025	Bill Payment (Check)	3107	Myrna Blaine	(131.74)
11/13/2025	Expense	11/13/2025	Heritage Bank	(25.00)
11/21/2025	Expense	11/21/2025	Connie L Baker	(1,550.44)
11/21/2025	Expense	11/21/2025	Heather Becker	(1,481.77)
11/21/2025	Expense	11/21/2025	Myrna Blaine	(1,570.09)
11/21/2025	Expense	11/21/2025	Jeanna K Booth	(2,018.20)
11/21/2025	Expense	11/21/2025	Emily J Breckenridge	(872.29)
11/21/2025	Expense	11/21/2025-2	Emily J Breckenridge	(787.90)
11/21/2025	Expense	11/21/2025	Daniel Burrows	(1,450.29)
11/21/2025	Expense	11/21/2025	Elizabeth L Chambers	(1,297.55)
11/21/2025	Expense	11/21/2025	Lori Cornwell	(1,283.68)
11/21/2025	Expense	11/21/2025	Angela Fairchild	(1,209.81)
11/21/2025	Expense	11/21/2025	Angela D Graves	(1,373.52)
11/21/2025	Expense	11/21/2025	Ryan Johnson	(1,959.12)
11/21/2025	Expense	11/21/2025	Jennifer Lyon	(2,088.08)
11/21/2025	Expense	11/21/2025	Jamie Merryman	(1,435.65)
11/21/2025	Expense	11/21/2025	Christina R. Mitchell	(1,525.82)
11/21/2025	Expense	11/21/2025	Patricia L. Strouse	(1,237.24)
11/21/2025	Expense	11/21/2025	Eddie L Thomas	(3,142.80)
11/21/2025	Expense	11/21/2025	Nicole M Whittle	(2,102.06)
11/21/2025	Bill Payment (Check)	3108	Anchor Point Advisory Group	(1,385.00)
11/21/2025	Bill Payment (Check)	3110	MO Consolidated Health Care	(16,437.28)
11/21/2025	Bill Payment (Check)	3111	LaClede Electric Cooperative	(300.00)
11/21/2025	Bill Payment (Check)	3112	Delta Dental of Missouri	(471.93)
11/21/2025	Bill Payment (Check)	3113	Principal Life Insurance Company	(235.46)
11/21/2025	Bill Payment (Check)	3114	Happy Maids Cleaning Services LLC	(120.00)
11/21/2025	Bill Payment (Check)	3115	Lake Area Industries	(50.00)
11/21/2025	Expense	11/21/2025	ADP TAX	(8,631.05)
11/21/2025	Expense	112125	Charter Communications	(29.00)
11/21/2025	Expense	11/21/2025	Summit Natural Gas of Missouri, Inc.	(207.98)
11/24/2025	Expense	12022025	AT&T	(117.50)
11/26/2025	Bill Payment (Check)	3116	Heather Becker	(120.35)
11/26/2025	Bill Payment (Check)	3117	Connie L Baker	(103.47)

11/26/2025	Bill Payment (Check)	3118	Republic Services #435	(130.01)
11/26/2025	Bill Payment (Check)	3119	City Of Camdenton	(75.48)
11/27/2025	Expense	121551	Aflac	(991.64)
11/28/2025	Expense	11/28/2025	Bankcard Center	(967.61)
11/30/2025	Expense	11/30/2025-255	LaClede Electric Cooperative	(174.36)
11/30/2025	Expense	11/30/2025-100	LaClede Electric Cooperative	(322.40)
11/30/2025	Expense	November 2025	Globe Life Liberty National Division	(248.48)
11/30/2025	Expense	IN60001491053	GoTo Communications, Inc.	(160.34)
11/30/2025	Expense	11/30/2025	Camden County PWSD #2	(62.33)
11/30/2025	Check	SVCCHRG		(2.70)
11/30/2025	Expense	November 2025	Lagers	(5,535.46)

November 2025

Credit Card Statement


Central Bank | Commercial Payments

- expense -

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0722

*****9588

Statement Summary			
Total Amount Due	\$29.02	Due Date:	12/23/2025
Current Payment Due:	\$29.02	Billing Date:	11/28/2025 <i>Ref</i>
Past Due Amount:	\$0.00	Credit Limit:	\$10,000.00
Minimum Amount Due:	\$29.02		

Account Summary			
Previous Balance:	\$4,165.77	Annual Percentage Rate:	0.00 %
Purchases:	\$967.61	Days In This Billing Cycle:	28
Cash Advances:	\$0.00	New Cash Advances:	\$0.00
Credits:	\$0.00	Cash Advance Fee:	\$0.00
Payments:	(\$4,165.77)		
Other Charges:	\$0.00		
Finance Charges:	\$0.00	Average Daily Balance:	\$0.00
New Balance:	\$967.61	Monthly Periodic Rate:	1.3458 %
		Nominal Annual Percentage Rate:	16.15 %
			21.15 %

Post Date	Tran Date	Reference Number	Merchant Description	Amount
			PURCHASES	\$967.61
			PAYMENTS	(\$4,165.77)
11/18/2025	11/18/2025	75397355322612530010721	LOCKBOX PMT-THANK YOU	(\$4,165.77)
		*	*	*
			FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.	
			CONNIE BAKER - *3515	\$220.93
			PURCHASES	\$220.93
11/10/2025	11/07/2025	05436845312400047651258	WM SUPERCENTER #89 CAMDENTON MO	5720 \$36.33 ✓
11/17/2025	11/14/2025	55483825319016898063419	WAL-MART #0089 CAMDENTON MO	5720 \$155.56 ✓
11/24/2025	11/21/2025	02305375326000650496863	USPS PO 2812420020 CAMDENTON MO	5725 \$10.48 ✓
11/24/2025	11/21/2025	05416015325141000225057	WAL-MART #0089 CAMDENTON MO	5720 \$18.56 ✓
			JEANNA BOOTH - *1306	\$231.02

Post Date	Tran Date	Reference Number	Merchant Description	Amount
			PURCHASES	\$231.02
11/10/2025	11/08/2025	55432865312202494314639	B2B Prime*BT2M78BA0 SEATTLE WA	<i>4892</i> \$179.00
11/12/2025	11/10/2025	05436845315400045538025	WM SUPERCENTER #89 CAMDENTON MO	<i>6600</i> \$40.12
11/24/2025	11/22/2025	02305375327000611395724	USPS PO 2823460026 ELDON MO	<i>6725</i> \$11.90
			EDDIE THOMAS - *9314	\$515.66
			PURCHASES	\$515.66
11/04/2025	11/03/2025	05436845308400044711614	WM SUPERCENTER #89 CAMDENTON MO	<i>6705</i> \$47.66
11/26/2025	11/25/2025	75418235329244092355583	SMK*SURVEYMONKEY.COM PALO ALTO CA	<i>5567</i> \$468.00



Central Bank | Commercial Payments

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020

*****3515

Statement Summary

Total Amount Due	\$0.00	Due Date:	12/23/2025
Current Payment Due:	\$0.00	Billing Date:	11/28/2025
Past Due Amount:	\$0.00	Credit Limit:	\$2,000.00
Minimum Amount Due:	\$0.00		

Account Summary

Previous Balance:	\$0.00	Annual Percentage Rate:	0.00 %
Purchases:	\$0.00	Days In This Billing Cycle:	28
Cash Advances:	\$0.00	New Cash Advances:	\$0.00
Credits:	\$0.00	Cash Advance Fee:	\$0.00
Payments:	\$0.00		
Other Charges:	\$0.00		
Finance Charges:	\$0.00	Average Daily Balance:	\$0.00
New Balance:	\$0.00	Monthly Periodic Rate:	1.3458 %
		Nominal Annual Percentage Rate:	16.15 %
			21.15 %

Post Date	Tran Date	Reference Number	Merchant Description	Amount
11/10/2025	11/07/2025	05436845312400047651258	WM SUPERCENTER #89 CAMDENTON MO	\$36.33
11/17/2025	11/14/2025	55483825319016898063419	WAL-MART #0089 CAMDENTON MO	\$155.56
11/24/2025	11/21/2025	05416015325141000225057	WAL-MART #0089 CAMDENTON MO	\$18.56
11/24/2025	11/21/2025	02305375326000650496863	USPS PO 2812420020 CAMDENTON MO	\$10.48
* * * * *				
THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 220.93				
* * * * *				
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.				

Connie's
Card

6720
TCM

Give us feedback @ survey.walmart.com
Thank you! ID #: 7VRBBHYXBL



WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009031 TE# 31 TR# 01175

ITEMS SOLD 6
TC# 6576 9255 7571 6707 5343



GV 40PK	078742279090 F	5.47 N
GV 40PK	078742279090 F	5.47 N
GV 40PK	078742279090 F	5.47 N
STORAGE BIN	893610647283	4.97 N
STORAGE BIN	893610647283	4.97 N
SUPER SLIDER	074523171280	9.98 N

Watch

Furniture
movers

SUBTOTAL	36.33
TOTAL	36.33
MCARD TEND	36.33
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#09585C

36.33 TOTAL PURCHASE

REF # U510e5311867

AID A0000000041010

TERMINAL # 55490628

*No Signature Required

11/07/25 12:31:07

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi
Uniform

Give us feedback @ survey.walmart.com
Thank you! ID #: 7VRC22YZM3

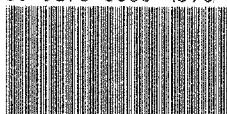
Walmart 

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009031 TE# 31 TR# 03361

#5720

Connie
card

ITEMS SOLD 25
TC# 0063 9170 3333 4976 9029 2



GV PREM 24M	194346066810	17.46	N	TP	paper towels
SPKL 6D PAS	030400222530	7.92	N		vinegar
GV WHT VNGR	078742352550	3.94	N		tissues
GV WHITE VN	078742228660	2.83	N		coffee
GV FLAT 640	078742352770	6.58	N		Foil Sheets
GV FLAT 640	078742352770	6.58	N		paper bowls
GV COLB 100	194346203560	29.97	N		Kitchen brush
CLR CUTLERY	078742036920	6.88	N		spoons + forks
DAWN	030772011580	5.94	N		dish drainer
WRAPPERS 50	010900001030	3.66	N		
WRAPPERS 50	010900001030	3.66	N		
GV 100Z BWL	194346391770	4.47	N		
CMND HOOKS	051141409500	9.28	N		
CMND HOOKS	051141345430	9.28	N		
CLEANBRUSHES	194346188880	2.97	N		
FLEETLINE	875217008710	2.48	N		
FLEETLINE	875217008710	2.48	N		
FLEETLINE	875217008690	2.48	N		
FLEETLINE	875217008690	2.48	N		
FLEETLINE	875217008690	2.48	N		
FLEETLINE	875217008670	2.48	N		
FLEETLINE	875217008670	2.48	N		
FLEETLINE	875217008670	2.48	N		
SMALL WIRE D	081654062280	11.82	N		

SUBTOTAL 155.56
TOTAL 155.56
MCARD TEND 155.56
CHANGE DUE 0.00

MASTERCARD- 3515 I 1 APPR#04768C

155.56 TOTAL PURCHASE

REF # 531829582741

PAYMENT SERVICE - A

AID A0000000041010

TERMINAL # 55490628

*No Signature Required

11/14/25 12:45:05

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY, SENEATE RTU NO ROAD

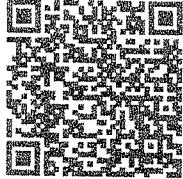


CAMDENTON
625 W US HIGHWAY 54
CAMDENTON, MO 65020-9998
www.usps.com

11/21/2025 11:42 AM

TRACKING NUMBERS
9589 0710 5270 2021 6458 85

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)



TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit <https://www.usps.com/tracking>
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
First-Class Mail® Letter	1		\$0.78
Osage Beach, MO 65065			
Weight: 0 lb 0.60 oz			
Estimated Delivery Date			
Tue 11/25/2025			
Certified Mail®			\$5.30
Tracking #:			
9589 0710 5270 2021 6458 85			
Return Receipt			\$4.40
Tracking #:			
9590 9402 7789 2152 6959 64			
Total			\$10.48

Grand Total: **\$10.48**

Credit Card Remit \$10.48
Card Name: MasterCard
Account #: XXXXXXXXX(X)3515
Approval #: 08685C
Transaction #: 205
AID: A0000000041010 Chip
AL: Mastercard
PIN: Not Required

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com

Use of this stamp indicates you have read and understood the terms and conditions of the **Official Use** Agreement.

OFFICIAL USE

Certified Mail Fee \$5.30

UU2U 22

RECEIVED 10/14/2013
NOV 20 2013

Extra Services & Fees (checkbox add fee as appropriate)

Return Receipt (hardcopy) \$ 0.00

Return Receipt (electronic) \$ 0.00

Certified Mail Restricted Delivery \$ 0.00

Adult Signature Required \$ 0.00

Adult Signature Restricted Delivery \$ 0.00

Postage \$ 0.00

\$ 0.00

Total Postage and Fees \$ 5.30

Postmark Here

65020 USPS

Connie's Card

#5720

Give us feedback @ survey.walmart.com
Thank you! ID #: 7VRCSGYY14



WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENON MO 65020
ST# 00089 OP# 009025 TE# 25 TR# 01843

ITEMS SOLD 2
TC# 0341 2127 0428 3573 3676



CMMN HOOKS 051141347030
CMMN HOOKS 051141346950

9.28 N
9.28 N

>Command

SUBTOTAL	18.56
TOTAL	18.56
MCARD TEND	18.56
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#03337C
18.56 TOTAL PURCHASE
REF # 532520197237
AID A0000000041010
TERMINAL # 50426700
*No Signature Required
11/21/25 12:28:58

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate



Central Bank | Commercial Payments

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0000

*****1306

Statement Summary			
Total Amount Due	\$0.00	Due Date:	12/23/2025
Current Payment Due:	\$0.00	Billing Date:	11/28/2025
Past Due Amount:	\$0.00	Credit Limit:	\$2,000.00
Minimum Amount Due:	\$0.00		

Account Summary				
Previous Balance:	\$0.00	Annual Percentage Rate:	0.00	%
Purchases:	\$0.00	Days In This Billing Cycle:	28	
Cash Advances:	\$0.00	New Cash Advances:	\$0.00	
Credits:	\$0.00	Cash Advance Fee:	\$0.00	
Payments:	\$0.00			
Other Charges:	\$0.00		Purchases	Cash
Finance Charges:	\$0.00	Average Daily Balance:	\$0.00	\$0.00
New Balance:	\$0.00	Monthly Periodic Rate:	1.3458 %	1.7625 %
		Nominal Annual Percentage Rate:	16.15 %	21.15 %

Post Date	Tran Date	Reference Number	Merchant Description	Amount
11/10/2025	11/08/2025	55432865312202494314639	B2B Prime*BT2M78BA0 SEATTLE WA	58.99 \$179.00
11/12/2025	11/10/2025	05436845315400045538025	WM SUPERCENTER #89 CAMDEN MO	\$40.12
11/24/2025	11/22/2025	0230537532700611395724	USPS PO 2823460026 ELDON MO	\$11.90
*	*	*	*	*
THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S				
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS				231.02
*	*	*	*	*
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.				



Your Business Prime Membership Billing Statement Available

From Amazon Business <no-reply@amazon.com>

Date Sat 11/8/2025 11:08 AM

To Jeanna Booth <jeanna@ccddr.org>



Your annual Business Prime membership renewed and your billing statement is ready

Hello Jeanna Booth,

Congratulations, your annual Business Prime membership renewed with the following details:

Plan	Essentials
Renewal Date	November 08, 2025
Renewal Price	\$179 <i>Acct 5899</i>
Payment Method	MasterCard ending in 1306

Team's off
560

www.enrlysurveylwalmart.com
Without purchase and for official rules, visit
www.enrlysurveylwalmart.com

Give us feedback @ survey.walmart.com
Thank you! ID #:7VRBMWYXQ0

Board Mtg
Food

Walmart >

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 004934 TE# 22 TR# 01529

ITEMS SOLD 5
TC# 8111 2243 0428 3274 2666



MKS COOKIE	681131282470	F	11.94	N
SPINACH DIP	681131242180	F	6.94	N
HMTRYCHS280Z	037600287510	F	14.76	N
FG HAW ROLLS	078742009780	F		
2 AT 1 FOR	3.24		6.48	O

SUBTOTAL 40.12
TOTAL 40.12

MCARD TEND 40.12
CHANGE DUE 0.00

MASTERCARD- 1306 I 1 APPR#05319C

40.12 TOTAL PURCHASE

REF # U7018z716713

AID A0000000041010

TERMINAL # 19068852

*No Signature Required

11/10/25 12:28:16

89

CAMP

JENNNA'S CARD

6/126
TCM



ELDON
202 E 1ST ST
ELDON, MO 65026-9998
WWW.USPS.COM

11/22/2025 09:21 AM

TRACKING NUMBERS
9505 5121 1871 5326 7764 52

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)



TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit <https://www.usps.com/tracking>
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
Priority Mail®	1		\$11.90
Window FR Env			
Saint Louis, MO 63179			
Flat Rate			
Expected Delivery Date			
Fri 11/28/2025			
Tracking #:			
9505 5121 1871 5326 7764 52			
Insurance			\$0.00
Up to \$100.00 included			
Total			\$11.90
Grand Total:			\$11.90
Credit Card Remit			\$11.90
Card Name: MasterCard			
Account #: XXXXXXXXXXXXXXX1306			
Approval #: 05113C			
Transaction #: 360			
AID: A0000000041010			
All Mfr. +			Chin

Delta Dental
Check


Central Bank | Commercial Payments

BankCard Services
P.O. Box 779
Jefferson City, MO 65102-9982

EDDIE THOMAS
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0000

*****9314

Statement Summary			
Total Amount Due	\$0.00	Due Date:	12/23/2025
Current Payment Due:	\$0.00	Billing Date:	11/28/2025
Past Due Amount:	\$0.00	Credit Limit:	\$5,000.00
Minimum Amount Due:	\$0.00		

Account Summary					
Previous Balance:	\$0.00	Annual Percentage Rate:	0.00 %		
Purchases:	\$0.00	Days In This Billing Cycle:	28		
Cash Advances:	\$0.00	New Cash Advances:	\$0.00		
Credits:	\$0.00	Cash Advance Fee:	\$0.00		
Payments:	\$0.00				
Other Charges:	\$0.00		Purchases	Cash	
Finance Charges:	\$0.00	Average Daily Balance:	\$0.00	\$0.00	
New Balance:	\$0.00	Monthly Periodic Rate:	1.3458 %	1.7625 %	
		Nominal Annual Percentage Rate:	16.15 %	21.15 %	

Post Date	Tran Date	Reference Number	Merchant Description	Amount
11/04/2025	11/03/2025	05436845308400044711614	WM SUPERCENTER #89 CAMDENTON MO	\$47.66 ✓
11/26/2025	11/25/2025	75418235329244092355583	SMK*SURVEYMONKEY.COM PALO ALTO CA	\$468.00 ✓ 515.66 ✓
* * * * *				
THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 515.66				
* * * * *				
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959.				

ED CARD

Give us feedback @ survey.walmart.com
Thank you! ID #:7VR9X9YW56

Walmart ><

WM Supercenter
573-346-3588 Mgr, PAUL
94 CECIL ST
CAMDEN MO 65020
ST# 00089 OP# 004934 TE# 22 TR# 00047

ITEMS SOLD 4
TC# 7732 0344 1406 5989 0474



2PK 60L SRG	681131414610	9.88	N
CAT6 CABLE	681131308330	10.83	N
14 CAT6 CA	681131308320	7.47	N
KBMS CMBO GR	681131308960	19.48	N

SUBTOTAL 47.66
TOTAL 47.66

MCARD TEND 47.66
CHANGE DUE 0.00

MASTERCARD- 9314 I 1 APR#04428C

47.66 TOTAL PURCHASE

REF # U701F1866320

AID A0000000041010

TERMINAL # 19058862

*No Signature Required

11/03/25 15:37:25

5705
Services from

Keyboard
Mouse

CAT 6 Cables

89

CAMDENTON MO 65020-7057

1548510

CAMDEN COUNTY SENATE BILL 40 BOARD

PO BOX 722

CAMDENTON MO 65020

Tax ID: 19364199

Members Cig. ID:

GOVERNMENT

GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction

Uniform Sales & Use Tax Certificate

I certify that

CAMDEN COUNTY SENATE BILL 40 BOARD

**Fw: Payment confirmation**

From Ed Thomas <director@ccddr.org>
Date Tue 11/25/2025 8:32 AM
To Jeanna Booth <jeanna@ccddr.org>

FYI

Ed

From: SurveyMonkey <surveymonkey@t.outbound.surveymonkey.com>
Sent: Tuesday, November 25, 2025 8:02 AM
To: Ed Thomas <director@ccddr.org>
Subject: Payment confirmation

Payment confirmation

[View Receipt](#)

Payment confirmation

Thanks for your payment!

[View receipt >](#)

You can print your receipt at any time.

Order details

Username: **director@ccddr.org**

Item: **Advantage Annual**

Amount: **\$468**

Acct 5567

Payment date: **Nov 25, 2025**

Need Help? [Help Center](#) | [Contact Support](#)





Commercial Payments

Card Management System[Customer Service](#) [Profile](#) [Logoff](#)

Friday, December 19, 2025 4:53:55 PM ET

[Payment](#) / [Update Bank Info](#)

The following payment has been made and will post to your account.
 Please note the tracking number for your records and reference should you need assistance with this payment.



Payment Date 12/19/2025 3:53 PM CT
Account Type Business Checking
Bank Name HERITAGE BANK OF THE OZARKS
Bank Routing Number ****9031
Bank Account Number ***4931
Payment Amount \$967.61
Payment Tracking Number 635827

[BACK TO ACCOUNT MAINT. & STATEMENT](#)[Download Adobe Acrobat Reader](#)

Account Number: *****9588

CAMDEN CO DD RES
 CAMDEN CO DD RES
 PO BOX 722
 CAMDENTON , MO 65020 0722

* Account Status: Active

* Available Balance: \$8,159.85

* Credit Limit: \$10,000.00

* As Of 12/19/2025 4:47 PM EST

Statement Summary
 Cardholder Summary
 Transactions & Messages
 Payment
 Payment Bank Info

The following Bank information is on file for Payments:

Account Type	Bank Routing Number	Bank Name	Bank Account Number
Business Checking	*****9031	HERITAGE BANK OF THE OZARKS	***4931

Select one of the following payment options for the Payment Due Date of 12/23/2025:

Current Balance
 as of 12/19/2025
\$ 1,691.90

Statement Balance
 as of 11/28/2025
\$ 967.61

Minimum Payment Due
 as of 12/19/2025
\$ 29.02

Other Amount
\$

- A payment entered by 6:30 PM CT will be reflected in your available balance in 1 business day.
- A payment entered after 6:30 PM CT will be reflected in your available balance in 2 business days.
- The dollar amount displayed in the payment field at 6:30 PM CT is the payment amount that will be processed.
- You can only make one payment per day. If multiple payments are made prior to 6:30 PM CT the system will only process last payment.

Last payment amount was entered on 12/19/2025 3:53 PM CT for \$967.61

Checking ***4931 Bank Routing *****9031

Your tracking number is 635827

**Resolutions 2026-1,
2026-2, 2026-3, 2026-4,
2026-5, 2026-6, 2026-7,
2026-8, and 2026-9**



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-1

CALENDAR YEAR 2026 BOARD OFFICER ELECTION & APPOINTMENTS

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County Senate Bill 40 Board Bylaws require the annual appointment of officers under Article III, Sections 1 and 2.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby elects and appoints the following Board members to officer positions for the Calendar Year 2026:

Chairperson: _____

Vice Chairperson: _____

Treasurer: _____

Secretary: _____

2. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-2

Calendar Year 2026 Human Resource Committee Nominations and Appointments

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) Bylaws allow for committees to be created to research and discuss specific topics for business and make recommendations to Board members as a whole.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to continue utilizing a Human Resource Committee for evaluating the Executive Director's ongoing performance; assisting in human resource projects and issues; and monitoring the overall workforce objectives, cultures, and compliance.
2. That the Board hereby nominates and appoints:

_____- Committee Chairperson

_____- Committee Secretary

as members to the 2026 Human Resources Committee, to which the Chairperson of the Board shall serve as its Ex-Officio member.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-3

Calendar Year 2026 Budget Appropriations Committee Nominations & Appointments

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) Bylaws allow for committees to be created to research and discuss specific topics for business and make recommendations to Board members as a whole.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to continue utilizing a Budget Appropriations Committee for evaluating annual budgets, restricted accounts allocations, budget overages/shortfalls, major purchase allocations, and other fiscal matters not part of the day-to-day business operations.
2. That the Board hereby nominates and appoints:

_____- Committee Chairperson

_____- Committee Secretary

as members to the 2026 Budget Appropriations Committee, to which the Chairperson of the Board shall serve as its Ex-Officio member.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-4

Calendar Year 2026 Agency Governance Committee Nominations & Appointments

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) Bylaws allow for committees to be created to research and discuss specific topics for business and make recommendations to Board members as a whole.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to continue utilizing an Agency Governance Committee for evaluating changes to its Bylaws.
2. That the Board hereby nominates and appoints:

_____- Committee Chairperson

_____- Committee Secretary

as members to the 2026 Agency Governance Committee, to which the Chairperson of the Board shall serve as its Ex-Officio member.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-5

Temporary Committee Continuation – Joint CCDDR/LAI Committee

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) Bylaws allow for committees to be created to research and discuss specific topics for business and make recommendations to Board members as a whole.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to continue to utilize a Joint CCDDR/LAI Committee.
2. The Board shall assign this committee to conduct research, provide evaluations, and make recommendations to the Board as a whole for consideration.
3. That the Board hereby nominates and appoints:

_____- Committee Chairperson

_____- Committee Secretary

as members to the 2026 Joint CCDDR/LAI Committee, to which the Chairperson of the Board shall serve as its Ex-Officio member and to which representatives from the LAI Board of Directors shall also serve as members.

4. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-6

Temporary Committee Continuation – Joint CCDDR/CLC Committee

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) Bylaws allow for committees to be created to research and discuss specific topics for business and make recommendations to Board members as a whole.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to continue to utilize a Joint CCDDR/CLC Committee.
2. The Board shall assign this committee to conduct research, provide evaluations, and make recommendations to the Board as a whole for consideration.
3. That the Board hereby nominates and appoints:

_____- Committee Chairperson

_____- Committee Secretary

as members to the 2026 Joint CCDDR/CLC Committee, to which the Chairperson of the Board shall serve as its Ex-Officio member and to which representatives from the CLC Board of Directors shall also serve as members.

4. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-7

Temporary Committee Creation – 2026 to 2028 Strategic Planning Committee

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) Bylaws allow for committees to be created to research and discuss specific topics for business and make recommendations to Board members as a whole.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources, a.k.a. CCDDR), hereafter referred to as the “Board”, hereby acknowledges the need to temporarily form a 2026 to 2028 Strategic Planning Committee.
2. The Board shall assign this committee to conduct research, provide evaluations, and make recommendations to the Board as a whole for consideration; and dissolution of the 2026 to 2028 Strategic Planning Committee shall occur once 2026 to 2028 Strategic Plan has been adopted by the Board.
3. That the Board hereby nominates and appoints:

_____ - Committee Chairperson

_____ - Committee Secretary

as members to the 2026 to 2028 Strategic Planning Committee, to which the Chairperson of the Board shall serve as its Ex-Officio member.

4. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-8

CHANGE IN MILEAGE RATE

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, 1 CSR 10-11.010 sets forth the maximum rate of mileage reimbursement for county officials and employees not to exceed the Internal Revenue Service (IRS) standard mileage rate less 3 cents per mile. Any change to the maximum rate is effective on July 1st of the year the IRS changes their standard mileage rate.

WHEREAS, IRS Notice 2026-10 sets the standard mileage rate for transportation or travel expenses at 72.5 cents per mile for all miles of business use (business standard mileage rate) effective January 1st, 2026.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", establishes the new mileage rate for employee reimbursement at 69.5 cents per mile to be effective July 1st, 2026.
2. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date



CAMDEN COUNTY SB40 BOARD OF DIRECTORS
RESOLUTION NO. 2026-9

AUTHORIZATION TO MOVE FUNDS TO A MONEY MARKET ACCOUNT

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, The Camden County SB 40 Board had previously publicly requested proposals for banking services in accordance with Missouri Statutes and Agency Policy #31 – Procurement through RFP 2022-1 on February 8th, 2022, and that subsequent passage of Resolution 2022-18 awarded banking services to Heritage Bank of the Ozarks on June 9th, 2022.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the “Board”, has determined that the interest rate is currently higher for Heritage Bank of the Ozarks’ Money Market Accounts than the Board’s current Heritage Bank of the Ozarks’ accounts, and recognizes the need to seek the best possible return on the monies it controls..
2. That the Board authorizes the Executive Director to initiate the opening of a Money Market Account at Heritage Bank of the Ozarks in the name of the Board and execute the transfer of funds in the amount of \$200,000 to the Money Market Account from the SB 40 Tax Account. The Money Market Account shall have the same collateral and securities required as identified in RFP 2022-1 and the currently executed Depository Agreement with Heritage Bank of the Ozarks.
3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

Chairperson/Officer/Board Member

Date

Secretary/Vice Chairperson/Treasurer/Board Member

Date